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SEC FORM – I-ACGR INTEGRATED ANNUAL CORPORATE GOVERNANCE REPORT

1.	For the fiscal	l year ended	31 December 2024	
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- 2. SEC Identification Number <u>A2000-00652</u> 3. BIR Tax Identification No. <u>204-863-416</u>
- 4. Exact name of issuer as specified in its charter **FILINVEST REIT CORP.**
- 5. Philippines
 Province, country or other jurisdiction of incorporation or organization

 6. (SEC Use Only)
 Industry Classification Code:
- 7. <u>5th-7th Floors, Vector One Building, Northgate Cyberzone, Filinvest City, Alabang, Muntinlupa City</u>
 Address of principal office <u>1781</u>
 Postal Code
- 8. <u>(02) 7918 8188 local 6124</u>

Issuer's telephone number, including area code

9. Not Applicable

Former name, former address, and former fiscal year, if changed since last report.

INTEGRATED ANNUAL CORPORATE GOVERNANCE REPORT						
	COMPLIANT/ NON- COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION			
		ard's Governance Responsibilities				
Principle 1: The company should be headed by a commanner consistent with its corporate objectives and Recommendation 1.1		poard to foster the long- term success of the corporation, and to sustain its interests of its shareholders and other stakeholders.	s competitiveness and profitability in a			
1. Board is composed of directors with collective working knowledge, experience or expertise that is relevant to the company's industry/sector.	Compliant	The full profiles including professional qualifications and technical expertise of the Company's board of directors are discussed in detail in the 2024 Definitive Information Statement (SEC Form 20-IS) (hereinafter, the "Information Statement").	-			
Board has an appropriate mix of competence and expertise.	Compliant	Reference: Pages 7-8 and 13-14 of the Information Statement	-			
3. Directors remain qualified for their positions individually and collectively to enable them to fulfill their roles and responsibilities and respond to the needs of the organization.	Compliant	[https://www.filinvestreit.com/sites/default/files/2025-04/filrt 17-a annual report as of december 31 2024 4.14.25 0.pdf]	-			
Recommendation 1.2						
Board is composed of a majority of non-executive directors.	Compliant	For the year 2024, only one (1) out of seven (7) directors perform executive roles or functions. Name				

Do	commendation 1.3			
	Company provides in its Board Charter and	Compliant	The Company's Revised Manual on Corporate Governance (the	
1.	Manual on Corporate Governance a policy on	Compnant	"Revised Manual") requires the Chief Financial Officer ("CFO") to	-
	training of directors.		allocate funds, if necessary, for the purpose of conducting an	
2.	Company has an orientation program for first	Compliant	orientation program as well as the annual continuing training	_
2.	time directors.	Compilant	workshop to operationalize the Revised Manual.	
	time directors.		Workshop to operationalize the field framework	
			Further, the Revised Manual provides that the Chairperson of the	
			Board must assure the availability of proper orientation for first-time	
			directors and continuing training opportunities for all directors.	
			Furthermore, the Revised Manual empowers the Corporate	
			Governance ("CG") Committee to recommend the continuing	
			education/training programs for directors, and propose plan relevant	
			training for the members of the Board.	
			Reference: Parts III (A) (8), III (B)(2) and V of the Revised Manual	
			[https://www.filinvestreit.com/sites/default/files/2023-	
			05/filrt_revised_manual_on_corporate_governance_2022.11.15.pdf]	
2	Comment to the second to the s	C 1'		
3.	Company has relevant annual continuing training for all directors.	Compliant	The Company's board of directors, together with its key officers attended the annual corporate governance training conducted by the	-
	training for an directors.		Center for Global Best Practices.	
			Center for Global Best Fractices.	
			Reference: Page 33 of the 2024 Annual Report (17A)	
			[https://www.filinvestreit.com/sites/default/files/2025-04/filrt_17-	
			a annual report as of december 31 2024 4.14.25 0.pdf	
Rec	commendation 1.4			
1. I	Board has a policy on board diversity.	Compliant	The Company's Revised Manual provides that the Board shall have	-
			a balance of EDs and NEDs (including independent non-executives),	
			having a clear division of responsibilities such that no individual or	
			small group of individuals can dominate the Board's decision-	
			making. It further requires the Board's Nomination Committee to	
			ensure that the members of the Board shall be diverse in terms of	
			age, culture, gender and expertise. Moreover, the Company	
			considers it appropriate that the directors are composed of	
			competent, ethical and professional individuals who are	
			knowledgeable, experienced and skillful in diverse fields relevant to	
			the conduct of business.	

		For the year 2024, the Company's Board of Directors consists of three (3) female and four (4) male members. Reference: Page 2 of the Company's Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt revised manual on corporate governance 2022.11.15.pdf]	
Optional: Recommendation 1.4 1. Company has a policy on and discloses measurable objectives for implementing its board diversity and reports on progress in achieving its objectives.	Compliant	The Company's Revised Manual provides that in designing the Board's composition, diversity shall be considered from various aspects including but not limited to age, gender, ethnicity, cultural and educational background, skills, competence and knowledge. These variables shall be taken into account in the selection and nomination of candidates to the Board. The Board shall also strive to ensure that there is appropriate representation of women in the Board. Moreover, the Company recognizes that both social diversity (e.g., gender, race/ethnicity, and age diversity) and professional diversity are important for bringing different perspectives in order to arrive at thorough and intelligent decisions on matters that require the board's approval. Reference: Page 2 of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt revised manual on corporate governance 2022.11.15.pdf]	
Recommendation 1.5			
Board is assisted by a Corporate Secretary.	Compliant	The Board is assisted by a Corporate Secretary. On 21 March 2023, Atty. Katrina O. Clemente-Lua was first appointed as the Corporate Secretary for the Company and was reappointed as such during the 2024 Organizational Meeting of the Board of Directors. The duties and functions of the Corporate Secretary are discussed in the Company's By-Laws and Part III E of the Revised Manual References: Amended By-laws [https://www.filinvestreit.com/sites/default/files/2023-08/filrt amended by-laws as of august 22 2023.pdf]	-

		and Part III E of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023- 05/filrt revised manual on corporate governance 2022.11.15.pdf]	
Corporate Secretary is a separate individual from the Compliance Officer. Corporate Secretary is not a member of the Board of Directors.	Compliant	The Corporate Secretary is not a Compliance Officer and is not a member of the Board of Directors. Reference: Results of the Organizational Meeting [https://edge.pse.com.ph/openDiscViewer.do?edge_no=5e1ae0bd13 8c7604abca0fa0c5b4e4d0] The professional qualifications of the Corporate Secretary, Atty. Clemente-Lua, are discussed in the Information Statement. Reference: Page 9 of the 2024 Annual Report (17A) [https://www.filinvestreit.com/sites/default/files/2025-04/filrt_17-a_annual_report_as_of_december_31_2024_4.14.25_0.pdf]	-
Corporate Secretary attends training/s on corporate governance.	Compliant	Atty. Clemente-Lua participated in the annual corporate governance training conducted by the Center for Global Best Practices. Reference: Page 29 of the 2024 Annual Report (17A) [https://www.filinvestreit.com/sites/default/files/2025-04/filrt_17-a_annual_report_as_of_december_31_2024_4.14.25_0.pdf]	-
Optional: Recommendation 1.5			
Corporate Secretary distributes materials for board meetings at least five business days before scheduled meeting.	Compliant	The Revised Manual provides that the Corporate Secretary shall inform members of the Board the agenda of the meetings at least five (5) working days in advance. Reference: Part III E of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023- 05/filrt_revised_manual_on_corporate_governance_2022.11.15.pdf]	
Recommendation 1.6			

2.	Compliance Officer has a rank of Senior Vice	Compliant	-
	President or an equivalent position with		

Compliant

The Board is assisted by a Compliance Officer.

1. Board is assisted by a Compliance Officer.

 quate stature and authority in the		Atty. Maria Victoria M. Reyes-Beltran, with a rank of Senior Vice President, was first appointed as Compliance Officer on	
poration. mpliance Officer is not a member of the rd.	Compliant	Vice President, was first appointed as Compliance Officer on 18 November 2021, and was re-appointed as such during the 2024 Organizational Meeting of the Board of Directors. She is not a member of the Board. References: Results of the Organizational Meeting [https://edge.pse.com.ph/openDiscViewer.do?edge_no=5e1ae_0bd138c7604abca0fa0c5b4e4d0] Her professional qualifications are discussed in the Information Statement. Reference: Page 29 of the 2024 Annual Report (17A) [https://www.filinvestreit.com/sites/default/files/2025-04/filrt_17-a_annual_report_as_of_december_31_2024_4.14.25_0.pdf] The duties and functions of the Compliance Officer are further discussed in the Company's Revised Manual. References: Part III (F) of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt_revised_manual_on_corporate_governance_2022.11.15.pdf]	
mpliance Officer attends training/s on porate governance.	Compliant	Atty. Reyes-Beltran participated in the annual corporate governance training conducted by the Center for Global Best Practices. Reference: Page 33 of the 2024 Annual Report (17A) [https://www.filinvestreit.com/sites/default/files/2025-04/filrt 17- a annual report as of december 31 2024 4.14.25 0.pdf]	-

Principle 2: The fiduciary roles, responsibilities and accountabilities of the Board as provided under the law, the company's articles and by-laws, and other legal pronouncements and guidelines should be clearly made known to all directors as well as to stockholders and other stakeholders.

Recommendation 2.1

Directors act on a fully informed basis, in good faith, with due diligence and care, and in the best interest of the company.	Compliant	The Revised Manual requires the members of the Board to conduct itself with utmost honesty and integrity in the discharge of its duties, functions and responsibilities. A director should also act in the best interest of the Corporation in a manner characterized by transparency, accountability and fairness. He should also exercise leadership, prudence and integrity in directing the Company towards sustained progress. Reference: Pages 2 and 4 of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt revised manual on corporate governance 2022.11. 15.pdf]	-
Recommendation 2.2	~		
 Board oversees the development, review and approval of the company's business objectives and strategy. Board oversees and monitors the implementation of the company's business objectives and strategy. 	Compliant	The Revised Manual provides that it is the Board's responsibility to foster long-term success of the Company, and to sustain its competitiveness and profitability in a manner consistent with its corporate objectives and the best interests of its stockholders and other stakeholders. The Board shall also formulate the Corporation's vision, mission, strategic objectives, policies and procedures, annual budgets and business plans, that shall guide its activities, including the means to effectively monitor management's performance. The Company's business objectives and strategies are being evaluated on an annual basis. Reference: Part III A.2 of the Revised Manual	-
		[https://www.filinvestreit.com/sites/default/files/2023-05/filrt_revised_manual_on_corporate_governance_2022.11. 15.pdf]	
Supplement to Recommendation 2.2			
Board has a clearly defined and updated vision, mission and core values.	Compliant	The Company's mission, objectives, and shared values are in place. These overarching principles and corporate values are regularly reviewed at such frequency as may be determined by the Board of Directors.	-

		1		T
			Reference: https://www.filinvestreit.com/vision-mission-	
			<u>core-values</u>	
2.	Board has a strategy execution process that	Compliant	The Revised Manual provides that there shall be	-
	facilitates effective management performance		organizational and procedural controls supported by an	
	and is attuned to the company's business		effective management information system and risk	
	environment, and culture.		management reporting system. For this reason, the	
			Company's Management regularly conducts meetings with	
			key personnel and senior officers overseeing the business	
			operations of various project groups. Various management	
			information systems are also in place to facilitate automated	
			report generation on the current status of various projects.	
			report generation on the current status of various projects.	
			Reference: Part III A.5 of the Revised Manual	
			[https://www.filinvestreit.com/sites/default/files/2023-	
			05/filrt_revised_manual_on_corporate_governance_2022.11.	
			<u>15.pdf</u>]	
-				
-	commendation 2.3	l a u		
1.	Board is headed by a competent and qualified	Compliant	The Board is headed by Amb. Joseph M. Yap. He was first	-
	Chairperson.		elected as a director of Filinvest REIT Corp. on 17 April	
			2024. His professional qualifications are discussed in further	
			detail in the Company's Definitive Information Statement.	
			D. C	
			Reference: Pages 13-14 of the Information Statement	
			[https://www.filinvestreit.com/sites/default/files/2024-	
			03/filinvest_reit_corp2024_definitive_information_stateme	
			nt 3.20.24 redacted.pdf]	
De	commendation 2.4			
		Compliant	The Decad engage the major and adoption of	
1.	Board ensures and adopts an effective	Compliant	The Board ensures the review and adoption of a management	-
	succession planning program for directors, key		succession plan. In this regard, the Board discusses and	
	officers and management.		deliberates on succession plans for the President and Chief	
			Executive Officer and top key management positions tto	
			ensure continuity and consistency with the Company's	
			strategic plans as well as to accommodate its growth.	
			Reference: Part III A of the Revised Manual	
			[https://www.filinvestreit.com/sites/default/files/2023-	
			05/filrt revised manual on corporate governance 2022.11.	
		I	15.pdf]	

Board adopts a policy on the retirement for directors and key officers.	Compliant	The Board has the power to establish retirement plans for the employees, including officers and directors and to determine the persons to participate in any such plans. Reference: Section 1, Article III of the Amended By-Laws [https://www.filinvestreit.com/sites/default/files/2023- 08/filrt_amended_by-laws_as_of_august_22_2023.pdf]	-
Recommendation 2.5			
 Board aligns the remuneration of key officers and board members with long-term interests of the company. 	Compliant	The Revised Manual provides that levels of remuneration shall be sufficient to attract and retain the directors, if any, and officers needed to run the Corporation successfully. A proportion of executive directors' remuneration may be	-
Board adopts a policy specifying the relationship between remuneration and performance.	Compliant	structured so as to link rewards to corporate and individual performance. Reference: Part III A.7 of the Revised Manual	-
Directors do not participate in discussions or deliberations involving his/her own remuneration.	Compliant	 [https://www.filinvestreit.com/sites/default/files/2023-05/filrt_revised_manual_on_corporate_governance_2022.11. 15.pdf] Moreover, the Company has established a Compensation Committee which shall have the following duties and responsibilities, among others: Establish a formal and transparent procedure for developing a policy on executive remuneration and for fixing the remuneration packages of corporate officers and directors; and provide oversight over remuneration of senior management and other key personnel, ensuring that compensation is consistent with the Company's culture, strategy and control environment; Disallow any director to decide on his/her own remuneration; and Establish a formal and transparent procedure for developing a policy on executive remuneration and for fixing the remuneration packages of individual directors, if any and officers. Reference: Compensation Committee Charter 	

		[https://www.filinvestreit.com/sites/default/files/2023-01/filrt_compensation_committee_charter.pdf] Under Article III Section 9 of the Company's By-Laws, by resolution of the Board, each director shall receive a reasonable per diem allowance for his attendance at each meeting of the Board as compensation. As disclosed in the Company's Definitive Information Statement and in the Annual Report, except for a per diem of Php50,000.00 being paid to independent directors for every meeting attended, there are no other arrangements for the payment of compensation or remuneration to the directors in their capacity as such. References: Page 18 of the Information Statement [https://www.filinvestreit.com/sites/default/files/2024-03/filinvest_reit_corp2024_definitive_information_stateme_nt_3.20.24_redacted.pdf] Page 31 of the 2024 Annual Report (17A) [https://www.filinvestreit.com/sites/default/files/2025-04/filrt_17-a_annual_report_as_of_december_31_2024_4.14.25_0.pdf]	
Optional: Recommendation 2.5 1. Board approves the remuneration of senior executives.	Compliant	The officers are paid by the other entities within the Filinvest Group, and as such the officers of the Company do not receive compensation from the Company.	
		References:	
		Page 18 of the Information Statement [https://www.filinvestreit.com/sites/default/files/2024-	
2. Company has measurable standards to align the performance-based remuneration of the executive directors and senior executives with	Compliant	03/filinvest_reit_corp2024_definitive_information_stateme nt_3.20.24_redacted.pdf]	
long-term interest, such as claw back provision and deferred bonuses.		Page 31 of the 2024 Annual Report (17A)	

		Inttro://www.filinyoctroit.com/citos/dofault/files/2025	
		 [https://www.filinvestreit.com/sites/default/files/2025-04/filrt 17-a annual report as of december 31 2024 4.14.25 0.pdf] Nevertheless, the Board of Directors through the Compensation Committee shall ensure that the compensation program is appropriate for the job and ensure that it appropriately motivates employee and discourage excessive risk-taking. The Board through its Compensation Committee has the responsibility to: ensure that the compensation program is appropriate for the job and ensure that it appropriately motivates employee and discourage excessive risk-taking; and ensure that measurable standards align the performance-based remuneration of officers in key executive positions, regardless of their engagement arrangement. review the overall enumeration policy covering all employees of the Corporation. Reference: Compensation Committee Charter [https://www.filinvestreit.com/sites/default/files/2023-01/filrt_compensation_committee_charter.pdf] 	
Recommendation 2.6			
Board has a formal and transparent board nomination and election policy.	Compliant	It is the Board's responsibility to promulgate the guidelines and criteria for the nomination and disclose the same in the Company's information or proxy statement or such other	-
Board nomination and election policy is disclosed in the company's Manual on Corporate Governance.	Compliant	reports required to be submitted to the Securities and Exchange Commission ("SEC"). The guidelines shall contain the procedure for the acceptance of nominations from all stockholders of the Corporation. Furthermore, in accordance with the Company's Revised	-
3. Board nomination and election policy includes how the company accepted nominations from minority shareholders.	Compliant	Manual, the Company's Corporate Governance Committee also serves as its Nomination Committee. The functions of which are further discussed in the Revised Manual.	-

 Board nomination and election policy includes how the board shortlists candidates. Board nomination and election policy includes an assessment of the effectiveness of the Board's processes in the nomination, election or replacement of a director. Board has a process for identifying the quality of directors that is aligned with the strategic direction of the company. 	Compliant Compliant	The Revised Manual also sets forth the guidelines for nomination of new directors, including their qualifications and disqualifications. References: Parts III (A.3) and (B.2) of the Revised Manual [https://filinvestreit.com/sites/default/files/2023-05/filrt_revised_manual_on_corporate_governance_2022.11. 15.pdf] Immediately upon the approval by the Board of Directors of the date and agenda of the meeting, the Corporate Secretary issues the notice and agenda of the stockholders' meeting, which includes the process and timeline for submission of nominations for the Board. All stockholders, including the minority stockholders, are given ample time to submit their nominations. References: Pages 11-17 of the Information Statement [https://www.filinvestreit.com/sites/default/files/2024-03/filinvest_reit_corp2024_definitive_information_stateme_nt3.20.24_redacted.pdf] Notice of the 2024 Annual Stockholders' Meeting [https://www.filinvestreit.com/sites/default/files/2024-03/filrt_notice_and_agenda_of_the_annual_stockholders_me_eting_2024.pdf]	
Optional: Recommendation to 2.6			
Company uses professional search firms or other external sources of candidates (such as director databases set up by director or shareholder bodies) when searching for candidates to the board of directors.	Compliant	Vacancies in the Board are filled up by engaging external search firms to allow extensive and independent selection and recruitment process. This is also complemented by in depth vetting process done by the Corporate Governance Committee to ensure competency and independence of the candidate eventually recommended to the Board and shareholders for nomination and approval.	
Recommendation 2.7			

 Board has overall responsibility in ensuring that there is a group-wide policy and system governing related-party transactions (RPTs) and other unusual or infrequently occurring transactions. RPT policy includes appropriate review and approval of material RPTs, which guarantee fairness and transparency of the transactions. 	Compliant	The Board has established the Related Party Transaction ("RPT") Committee. The key functions of the RPT Committee include continuous evaluation and monitoring of existing relations among counterparties as well as evaluation of all material RPTs to ensure that these are transacted on an arm's length basis. References:	-
3. RPT policy encompasses all entities within the group, taking into account their size, structure, risk profile and complexity of operations. Output Description:	Compliant	Related-Party Transaction Committee Charter [https://www.filinvestreit.com/sites/default/files/2021- 07/related_party_transaction_committee_charter.pdf] The Company's RPT Policy includes appropriate review and approval of all material RPTs, including renewals and/or material changes in the conditions of the RPTs, which guarantee that transactions are conducted at arm's length based on transparency and fairness. Reference: Amended Related-Party Transactions ("RPT") Policy [https://www.filinvestreit.com/sites/default/files/2024- 07/filrt_amended_related_party_transaction_policy_june_7_2 024.pdf] All RPTs are disclosed in the Company's Audited Financial Statements for the year ended 31 December 2024, a copy of which is attached to the Annual Report Reference: [https://www.filinvestreit.com/sites/default/files/2025- 04/filrt_17- a_annual_report_as_of_december_31_2024_4.14.25_0.pdf]	
Supplement to Recommendations 2.7		wanteed to account of the contract of the cont	
1. Board clearly defines the threshold for disclosure and approval of RPTs and categorizes such transactions according to those that are considered <i>de minimis</i> or transactions that need not be reported or announced, those that need to be disclosed, and those that need prior shareholder approval. The aggregate amount of RPTs within any twelve	Compliant	The Company's RPT Policy, as approved by the Board clearly defines the threshold for disclosure and approval of RPTs and provides for the approval policy structure for material RPTs. The aggregate amount of RPTs within any twelve-month period was considered for purposes of applying the thresholds for disclosure and approval. Reference: Amended RPT Policy	

(12) month period should be considered for purposes of applying the thresholds for disclosure and approval. 2. Board establishes a voting system whereby a majority of non-related party shareholders approve specific types of related-party transactions during shareholders' meetings. Compliant The Company's RPT Policy provides that all material RPTs shall be approved by at least 2/3 vote of the Board, with at least a majority of the independent directors voting to approve the material RPT; and in case that a majority of the independent directors vote is not secured, the material RPT may be ratified by the vote of the stockholders representing at least 2/3 of the outstanding capital stock. Reference: Amended RPT Policy [https://www.filinvestreit.com/sites/default/files/2024-07/filrt amended related party transaction policy june 7 - 2 024.pdf] Recommendation 2.8 1. Board is primarily responsible for approving the selection of Management led by the Chief Executive Officer (CEO) and the heads of the other control functions (Chief Risk Officer, Chief Risk Officer, Chief Risk Officer, Chief Compliance Officer and Chief Audit Executive ("CAE"). The Board during its organizational meeting held last 17 April 2024, appointed the CEO, CCO and other key officers. On 6 November 2024, the Board appointed Mr. Michael R.					
disclosure and approval. 2. Board establishes a voting system whereby a majority of non-related party shareholders approve specific types of related-party transactions during shareholders' meetings. Compliant The Company's RPT Policy provides that all material RPTs shall be approved by at least 2/3 vote of the Board, with at least a majority of the independent directors voting to approve the material RPT may be ratified by the vote of the stockholders representing at least 2/3 of the outstanding capital stock. Reference: Amended RPT Policy Intros. Willinvestreit.com/sites/default/files/2024- 07/filrt_amended_related_party_transaction_policy_june_7_2 024.pdf] Recommendation 2.8 1. Board is primarily responsible for approving the selection of Management led by the Chief Executive Officer (CEO) and the heads of the other control functions (Chief Risk Officer, Chief Compliance Officer and Chief Audit Executive). Compliant The Board is primarily responsible for the selection and appointment of individuals with appropriate ability, integrity, and experience to fill the roles of the CEO, Chief Risk Officer ("CCO"), and Chief Audit Executive ("CAE"). The Board during its organizational meeting held last 17 April 2024, appointed the CEO, CCO and other key officers. On 6 November 2024, the Board appointed Mr. Michael R.					
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Roxas as the new Chief Audit Executive of the Company.				Roxas as the new Chief Audit Executive of the Company.	
The Board assesses the performance of management on an					
annual basis. The evaluation is based on their performance of					
such duties and responsibilities set forth in the By-Laws and					
the Company's Revised Manual.				the Company's Revised Manual.	
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2. Board is primarily responsible for assessing Compliant References:	2.	Board is primarily responsible for assessing	Compliant		
the performance of Management led by the Part III (A)(5) of the Revised Manual			*		
CEO and the heads of the other control [https://www.filinvestreit.com/sites/default/files/2023-					
functions (Chief Risk Officer, Chief O5/filrt revised manual on corporate governance 2022.11.					
Compliance Officer and Chief Audit 15.pdf				<u>15.pdf</u>]	
Executive).	1				

		Results of the Organizational Meeting [https://edge.pse.com.ph/openDiscViewer.do?edge_no=5e1ae 0bd138c7604abca0fa0c5b4e4d0] [https://www.filinvestreit.com/sites/default/files/2024- 11/filrt_results_of_board_meeting_held_on_november_6_20 24.pdf]	
Recommendation 2.9			
Board establishes an effective performance management framework that ensures that Management's performance is at par with the standards set by the Board and Senior Management.	Compliant	It is the Board's responsibility to establish an effective performance evaluation framework which includes the standard or criteria for assessment that will ensure that the management's performance is at par with the standards set by the Board. Reference: Part III (A.3) of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-	-
		05/filrt_revised_manual_on_corporate_governance_2022.11. 15.pdf]	
Recommendation 2.10			
Board oversees that an appropriate internal control system is in place.	Compliant	The Board shall maintain a sound and effective system of internal control to safeguard stakeholders' investment and the Company's assets for the benefit of all stockholders and other stakeholders. The Company further recognizes that the minimum internal control mechanisms for Management's	-
The internal control system includes a mechanism for monitoring and managing potential conflict of interest of the Management, members and shareholders.	Compliant	operational responsibility would center on the CEO, being ultimately accountable for the Company's organizational and procedural controls. Reference: Part III (A.3) and (A.5) of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt_revised_manual_on_corporate_governance_2022.11.15.pdf] The Company has a Policy on Conflict of Interest. Policy on conflict of interest [https://www.filinvestreit.com/company-policies]	-

3. Board approves the Internal Audit Charter.	Compliant	The Revised Manual provides that it is the function of the Board to adopt the Internal Audit Charter. On 06 November 2024, the Board approved the Corporation's Internal Audit Charter. Reference: Part III (A.3) of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt_revised_manual_on_corporate_governance_2022.11. 15.pdf] [https://edge.pse.com.ph/openDiscViewer.do?edge_no=bd63_3b7726f1d9b0abca0fa0c5b4e4d0]	
Recommendation 2.11			
Board oversees that the company has in place a sound enterprise risk management (ERM) framework to effectively identify, monitor, assess and manage key business risks.	Compliant	The Board, through the Audit and Risk Management Oversight Committee ("ARMOC") oversees the risk management program of the Company.	-
2. The risk management framework guides the board in identifying units/business lines and enterprise-level risk exposures, as well as the effectiveness of risk management strategies.	Compliant	 The ARMOC shall have the following duties and responsibilities, among others: Develop and oversee the Corporation's risk management program; Oversee the system of limits to discretionary authority that the Board delegates to the Management, ensure that the system remains effective, that the limits are observed and that immediate corrective actions are taken whenever limits are breached; Advise the Board on its risk appetite levels and risk tolerance limits; and Assess the probability of each identified risk becoming a reality and estimates its possible significant financial impact and likelihood of occurrence. Reference: Part III B.1 of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt_revised_manual_on_corporate_governance_2022.11. 15.pdf] On 08 August 2024, the Board of Directors approved the updated Enterprise Risk Management Policy. 	

		Reference:	
		[https://edge.pse.com.ph/openDiscViewer.do?edge_no=67f51	
		409a408a4d0abca0fa0c5b4e4d0]	
		The Board of Directors provides an oversight role to risk	
		management activities including periodic review and	
		approval of the ERM Policy and ERM Framework.	
		11	
		The updated Enterprise Risk Management Policy establishes	
		the principles and framework that apply to risk management	
		across the Group, establishes risk management processes and	
		oversight culture, and defines the authorities and	
		responsibilities of individuals, committees, and	
		organizational units and parties with roles in enterprise risk	
		management.	
		management.	
		Enterprise Risk Management Policy	
		[https://www.filinvestreit.com/sites/default/files/2024-	
		10/filrt enterprise risk management policy.pdf	
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Recommendation 2.12			
Recommendation 2.12	Compliant	The roles responsibilities and accountabilities of the Pourd	
1. Board has a Board Charter that formalizes and	Compliant	The roles, responsibilities and accountabilities of the Board of Directors are set forth in the Company's Payiesed Manual	-
Board has a Board Charter that formalizes and clearly states its roles, responsibilities and	Compliant	of Directors are set forth in the Company's Revised Manual	-
Board has a Board Charter that formalizes and clearly states its roles, responsibilities and accountabilities in carrying out its fiduciary	Compliant		-
Board has a Board Charter that formalizes and clearly states its roles, responsibilities and accountabilities in carrying out its fiduciary role.		of Directors are set forth in the Company's Revised Manual on Corporate Governance.	-
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	ensuring that the transaction is conducted at arm's length basis and at market rates.		Reference: Amended Related-Party Transactions Policy [https://www.filinvestreit.com/sites/default/files/2024- 07/filrt_amended_related_party_transaction_policy_june_7_2 024.pdf]	
2.	Company discloses the types of decision requiring board of directors' approval.	Compliant	The specific duties and functions of the Board of Directors are set forth in the Company's Revised Manual on Corporate Governance. Further, the Company complies with existing laws, rules and regulations on the disclosure of material information approved by the Board. Reference: Part (III)(A) of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt_revised_manual_on_corporate_governance_2022.11.15.pdf]	

Principle 3: Board committees should be set up to the extent possible to support the effective performance of the Board's functions, particularly with respect to audit, risk management, related party transactions, and other key corporate governance concerns, such as nomination and remuneration. The composition, functions and responsibilities of all committees established should be contained in a publicly available Committee Charter.

should be contained in a publicly available Committee Charter.				
Recommendation 3.1				
Board establishes board committees that focus on specific board functions to aid in the optimal performance of its roles and responsibilities.	Compliant	During the organizational meeting of the Board held on 17 April 2024, the following board committees were established: 1. Executive Committee; 2. Audit and Risk Management Oversight Committee; 3. Compensation Committee; 4. Related-Party Transactions Committee; and 5. Corporate Governance Committee. Reference: Results of the Organizational Meeting [https://edge.pse.com.ph/openDiscViewer.do?edge_no=5e1ae 0bd138c7604abca0fa0c5b4e4d0]	-	
Recommendation 3.2				
1. Board establishes an Audit Committee to enhance its oversight capability over the company's financial reporting, internal control system, internal and external audit processes,	Compliant	Pursuant to the Revised Manual, the Board established an Audit and Risk Management Oversight Committee ("ARMOC"). Its duties and key functions are discussed in further detail in the Revised Manual.	-	

	and compliance with applicable laws and regulations.		Furthermore, the ARMOC Charter provides for its responsibility to assess the integrity and independence of external auditors and exercise effective oversight to review and monitor the external auditor's independence and objectivity and the effectiveness of the audit process, taking into consideration relevant Philippine professional and regulatory requirements. References: Part III (B.1) of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt revised manual on corporate governance 2022.11. 15.pdf] ARMOC Charter [https://www.filinvestreit.com/sites/default/files/2021-07/audit-committee-charter.pdf]	
2.	Audit Committee is composed of at least three (3) appropriately qualified non-executive directors, the majority of whom, including the Chairman, is independent.	Compliant	The members of the ARMOC for year 2024-2025 are as follows: Name Type of Directorship	-
3.	All the members of the committee have relevant background, knowledge, skills, and/or experience in the areas of accounting, auditing and finance.	Compliant	Virginia T. Obcena ID, Chairperson Ramon P. D. Dizon ID, Member Val Antonio B. Suarez ID, Member The full profiles of the above-mentioned directors, including their professional qualifications and technical expertise, are disclosed in the Company's Definitive Information Statement and in the Annual Report. References: Pages 8 and 14 of the Information Statement [https://www.filinvestreit.com/sites/default/files/2024-03/filinvest reit corp. 2024 definitive information statement 3.20.24_redacted.pdf]] Page 28 of the 2024 Annual Report (17A) [https://www.filinvestreit.com/sites/default/files/2025-04/filrt_17-annual report as of december 31 2024 4.14.25 0.pdf]	-

4. The Chairman of the Audit Committee is not the Chairman of the Board or of any other committee.	Compliant	The Chairperson of the Audit Committee, Ms. Virginia T. Obcena, is not the Chairperson of the Board or of any other committee. Reference: Results of the Organizational Meeting [https://edge.pse.com.ph/openDiscViewer.do?edge_no=5e1ae 0bd138c7604abca0fa0c5b4e4d0]	
Supplement to Recommendation 3.2			
Audit Committee approves all non-audit services conducted by the external auditor.	Compliant	The ARMOC evaluates, determines and approves non-audit work by external auditor and keeps under review the non-audit fees paid to the external auditor both in relation to their significance to the auditor and in relation to the Company's total expenditure on consultancy. Any non-audit work, if any, is disclosed in the Annual Report Reference: Part III (B.1) of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt revised manual on corporate governance 2022.11. 15.pdf]	
Audit Committee conducts regular meetings and dialogues with the external audit team without anyone from management present.	Compliant	The Committee meets with the external audit committee on tax and current financial reporting standards and its possible impact on the Company's financials. Reference: ARMOC Charter [https://www.filinvestreit.com/sites/default/files/2021-07/audit-committee-charter.pdf]	
Optional: Recommendation 3.2			
Audit Committee meets at least four (4) times during the year.	Compliant	The ARMOC was able to meet for four (4) times in 2024. Pages 37 to 38 of the 2024 Annual Report (17A) [https://www.filinvestreit.com/sites/default/files/2025-04/filrt_17-annual_report_as_of_december_31_2024_4.14.25_0.pdf]	

2. Audit Committee approves the appointment and removal of the internal auditor.	Compliant	The ARMOC Charter provides that the ARMOC shall recommend to the Board of Directors the appointment and/or grounds for approval of an Internal Audit Head or Chief Audit Executive or approve the terms and conditions for outsourcing internal audit services. Reference: ARMOC Charter [https://www.filinvestreit.com/sites/default/files/2021-07/audit-committee-charter.pdf]	
Recommendation 3.3			
Board establishes a Corporate Governance Committee tasked to assist the Board in the performance of its corporate governance responsibilities, including the functions that were formerly assigned to a Nomination and Remuneration Committee.	Compliant	Pursuant to the Revised Manual, the Board constituted the Corporate Governance Committee. Its duties and key functions are discussed in further detail in the Company's Revised Manual. Reference: Part III (B.2) of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt_revised_manual_on_corporate_governance_2022.11. 15.pdf]	-
Corporate Governance Committee is composed of at least three (3) members, all of whom should be independent directors.	Compliant	The members of the Corporate Governance Committee for the year 2024-2025 are as follows: Name Type of Directorship Val Antonio B. Suarez ID, Chairman Virginia T. Obcena ID, Member Ramon P. D. Dizon ID, Member	
3. Chairman of the Corporate Governance Committee is an independent director.	Compliant	The full profiles of the above-mentioned directors, including their professional qualifications and technical expertise, are disclosed in the Company's Definitive Information Statement and in the Annual Report. The Chairman of the Corporate Governance Committee, Atty. Val Antonio B. Suarez is an independent director. References: Pages 8 and 14 of the Information Statement [[https://www.filinvestreit.com/sites/default/files/2024-03/filinvest reit corp. 2024 definitive information statement 3.20.24 redacted.pdf]]	-

			Page 28 of the 2024 Annual Report (17A) [https://www.filinvestreit.com/sites/default/files/2025-04/filrt 17-a annual report as of december 31 2024 4.14.25 0.pdf]	
Opt	tional: Recommendation 3.3			
	Corporate Governance Committee meets at least twice during the year.		The Corporate Governance Committee held two (2) meetings in 2024.	
			Page 41 of the 2024 Annual Report (17A) [https://www.filinvestreit.com/sites/default/files/2025- 04/filrt_17- a annual report as of december 31 2024 4.14.25 0.pdf]	
Pod	commendation 3.4			
	Board establishes a separate Board Risk Oversight Committee (BROC) that should be responsible for the oversight of a company's Enterprise Risk Management system to ensure its functionality and effectiveness.	Compliant	Pursuant to the Revised Manual, the Board created the ARMOC, which also serves as the BROC. Its duties and key functions are discussed in further detail in the Company's Revised Manual. Reference: Part III (B.1) of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt_revised_manual_on_corporate_governance_2022.11. 15.pdf]	-
2.	BROC is composed of at least three (3) members, the majority of whom should be independent directors, including the Chairman.	Compliant	The members of the ARMOC (which serves as BROC) are as follows: Name Type of Directorship Virginia T. Obcena ID, Chairperson Ramon P. D. Dizon ID, Member Val Antonio B. Suarez ID, Member The full profiles of the above-mentioned directors, including their professional qualifications and technical expertise, are disclosed in the Company's Definitive Information Statement and in the Annual Report.	

3.	The Chairman of the BROC is not the Chairman of the Board or of any other committee. At least one (1) member of the BROC has relevant thorough knowledge and experience on risk and risk management.	Compliant	References: Pages 8 and 14 of the Information Statement [[https://www.filinvestreit.com/sites/default/files/2024- 03/filinvest reit corp. 2024 definitive information stateme nt 3.20.24 redacted.pdf]] Page 28 of the 2024 Annual Report (17A) [https://www.filinvestreit.com/sites/default/files/2025- 04/filrt_17- a annual report as of december 31 2024 4.14.25 0.pdf] Ms. Virginia T. Obcena, the Chairperson of the ARMOC, is not the Chairperson of the Board or of any other committee. Reference: Results of the Organizational Meeting [https://edge.pse.com.ph/openDiscViewer.do?edge_no=5e1ae 0bd138c7604abca0fa0c5b4e4d0] All members of the ARMOC (which serves as the BROC) have relevant knowledge and experience on risk and risk management. The full profiles of the members of the committee are disclosed in the Company's Definitive Information Statement. References: Pages 8 and 14 of the Information Statement [[https://www.filinvestreit.com/sites/default/files/2024- 03/filinvest_reit_corp2024_definitive_information_stateme nt 3.20.24_redacted.pdf]] Page 28 of the 2024 Annual Report (17A)	-
			Page 28 of the 2024 Annual Report (17A) [https://www.filinvestreit.com/sites/default/files/2025- 04/filrt_17- a_annual_report_as_of_december_31_2024_4.14.25_0.pdf]	
Re	commendation 3.5			
1.	Board establishes a Related Party Transactions ("RPT") Committee, which is tasked with reviewing all material related party transactions of the company.	Compliant	In compliance with the Real Estate Investment Trust Act and its Implementing Rules and Regulation, the Board established a Related-Party Transactions Committee. The RPT Committee Charter provides for the Committee's responsibilities, to ensure that transactions with related parties are handled in a sound and prudent manner, with	-

	=	integrity and in compliance with applicable laws and	
		regulations to protect the interest of its clients, creditors and	
		other stakeholders; and that RPTs are conducted on an arm's	
		length basis and that no stakeholder is unduly disadvantaged.	
		Reference:	
		RPT Committee Charter	
		[https://www.filinvestreit.com/sites/default/files/2021-	
		07/related_party_transaction_committee_charter.pdf]	
2. RPT Committee is composed of at least	three Compliant	All members of the RPT Committee for the year 2024-2025	-
(3) non-executive directors, two (2) of w		are independent directors, to wit:	
should be independent, including the Chairman.		Name Type of Directorship	
Chan man.		Ramon P. D. Dizon ID, Chairman	
		Virginia T. Obcena ID, Member	
		Val Antonio B. Suarez ID, Member	
		The full profiles of the above-mentioned directors, including	
		their professional qualifications and technical expertise, are	
		disclosed in the Company's Information Statement.	
		References: Pages 8 and 14 of the Information Statement	
		[[https://www.filinvestreit.com/sites/default/files/2024-	
		03/filinvest_reit_corp2024_definitive_information_stateme	
		nt 3.20.24 redacted.pdf]]	
		Page 28 of the 2024 Annual Report (17A)	
		[https://www.filinvestreit.com/sites/default/files/2025-	
		04/filrt 17-	
		a_annual_report_as_of_december_31_2024_4.14.25_0.pdf]	
Recommendation 3.6			
All established committees have a Committee to the committee of the c	nittee Compliant	The charters of the Corporate Governance Committee, RPT	
Charter stating in plain terms their respec		Committee, ARMOC, and Compensation Committee are	-
purposes, memberships, structures, opera		accessible at https://www.filinvestreit.com/board-committee-	
reporting process, resources and other re		charters	
information.			
2. Committee Charters provide standards for			-
evaluating the performance of the Comm	nittees.		

3. Committee Charters were fully disclosed on	Compliant		-			
the company's website.						
Principle 4: To show full commitment to the company, the directors should devote the time and attention necessary to properly and effectively perform their duties and responsibilities, including sufficient time to be familiar with the corporation's business.						
Recommendation 4.1						
The Directors attend and actively participate in all meetings of the Board, Committees and shareholders in person or through tele-/videoconferencing conducted in accordance with the rules and regulations of the Commission.	Compliant	Pursuant to the Revised Manual, the members of the Board attend and actively participate in all meetings of the Board, Committees and Shareholders, in person or through teleconferencing conducted in accordance with the rules and regulations of the SEC. The attendance of the board members for the meetings held in 2024 is presented on the Company's in the 2024 Annual Report. References: Part III A.6 of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt_revised_manual_on_corporate_governance_2022.11.15.pdf] Pages 36-38, 41 and 43 of the 2024 Annual Report (17A) [https://www.filinvestreit.com/sites/default/files/2025-04/filrt_17-a_a_annual_report_as_of_december_31_2024_4.14.25_0.pdf]				
2. The directors review meeting materials for all Board and Committee meetings.	Compliant	Directors are furnished with materials for meetings of the Board and the committees for their review prior to the date of the meeting. Reference: Part III (E) of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt revised manual on corporate governance 2022.11. 15.pdf]	-			
3. The directors ask the necessary questions or seek clarifications and explanations during the Board and Committee meetings.	Compliant	Directors act judiciously and in a manner characterized by transparency, accountability and fairness. Reference: Part III (A.4) of the Revised Manual	-			

		[https://www.filinvestreit.com/sites/default/files/2023-05/filrt_revised_manual_on_corporate_governance_2022.11. 15.pdf] The discussions, clarifications and explanations that take place during board meetings are sufficiently covered by minutes.	
Recommendation 4.2			
1. Non-executive directors concurrently serve in a maximum of five (5) publicly-listed companies to ensure that they have sufficient time to fully prepare for minutes, challenge Management's proposals/views, and oversee the long-term strategy of the company.	Compliant	The Revised Manual provides that the non-executive directors should not concurrently serve as directors to more than ten (10) public companies and/or registered issuers if the director also sits in at least three (3) publicly-listed companies. The non-executive directors do not concurrently serve in more than five (5) publicly-listed companies. The disclosures on the directorships of the Company's directors in both listed and non-listed companies may be found in the Company's Annual Report and the Information Statement. References: Part III (B.2) of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt revised manual on corporate governance 2022.11. 15.pdf] 2024 Annual Report (17A) [https://www.filinvestreit.com/sites/default/files/2025-04/filrt_17-annual report as of december 31 2024 4.14.25 0.pdf] Pages 7-8, 13-14, and Annex B of Information Statement [[https://www.filinvestreit.com/sites/default/files/2024-03/filinvest reit corp. 2024 definitive information statement 3.20.24 redacted.pdf]]	
Recommendation 4.3			
The directors notify the company's board before accepting a directorship in another company.	Compliant	The Revised Manual on Corporate Governance provides that an incumbent director should notify the Board before accepting a directorship in another Corporation.	-

		Reference: Part III (B.2) of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt revised manual on corporate governance 2022.11. 15.pdf]	
Optional: Principle 4 1. Company does not have any executive director who serves in more than two (2) boards of listed companies outside of the group.	Compliant	The sole executive director of the Company, Ms. Maricel Brion-Lirio does not serve in the boards of any listed companies outside of the Filinvest Group. Reference: Page 7 of the Information Statement [[https://www.filinvestreit.com/sites/default/files/2024-03/filinvest_reit_corp2024_definitive_information_stateme_nt_3.20.24_redacted.pdf]]	
Company schedules board of directors' meetings before the start of the financial year.	Compliant	On 6 November 2024, the Board of Directors approved the schedule of meetings of the Board and its Committees for the year 2025. Reference: [https://edge.pse.com.ph/openDiscViewer.do?edge_no=bd63 3b7726f1d9b0abca0fa0c5b4e4d0]	
3. Board of directors meets at least six (6) times during the year.	Compliant	The Company's Board of Directors held six (6) meetings in 2024. Reference: Page 36 of the 2024 Annual Report (17A) [https://www.filinvestreit.com/sites/default/files/2025-04/filrt 17-a annual report as of december 31 2024 4.14.25 0.pdf]	
4. Company requires a minimum quorum of at least 2/3 for board decisions.	Compliant	All meetings of the Board of Directors held in 2024 had a quorum of at least 2/3 of the members of the Board. Reference: Page 36 of the 2024 Annual Report (17A) [https://www.filinvestreit.com/sites/default/files/2025-04/filrt 17-a annual report as of december 31 2024 4.14.25 0.pdf]	

Principle 5: The board should endeavor to exercise an objective and independent judgment on all corporate affairs						
Recommendation 5.1	Recommendation 5.1					
The Board has at least three (3) independent directors or such number as to constitute one-third of the board, whichever is higher.	Compliant	During its annual stockholders' meeting held on 17 April 2024, the stockholder of the Company elected three (3) independent directors, namely: (i) Atty. Val Antonio B. Suarez; (ii) Ms. Virginia T. Obcena and (iii) Ramon P.D. Dizon. Reference: Results of the Annual Stockholders' Meeting [https://filinvestreit.com/sites/default/files/2024-04/filrt_results_of_annual_stockholders_meeting_held_on_a_pril_17_2024.pdf]				
Recommendation 5.2	G P					
The independent directors possess all the qualifications and none of the disqualifications to hold the positions.	Compliant	The full profiles of the three (3) above-named independent directors as well as their professional qualifications and technical expertise, are disclosed in the Company's Definitive Information Statement. Reference: Pages 7-8 and 13-14 of the Information Statement [https://www.filinvestreit.com/sites/default/files/2024-03/filinvest_reit_corp. 2024_definitive_information_statement 3.20.24_redacted.pdf]				
Supplement to Recommendation 5.2						
Company has no shareholder agreements, by- laws provisions, or other arrangements that constrain the directors' ability to vote independently.	Compliant	The Company has no shareholder agreements, by-law provisions or other arrangements that constrain the directors' ability to vote. The Revised Manual provides that the Board shall act as an independent check on management. Reference: Part III (A) of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt_revised_manual_on_corporate_governance_2022.11. 15.pdf]	-			
Recommendation 5.3						
1. The independent directors serve for a cumulative term of nine (9) years (reckoned from 2012).	Compliant	The Revised Manual provides that ID may serve for a maximum cumulative term of nine (9) years to be reckoned from 2012.	-			

			Atty. Val Antonio B. Suarez was first elected as ID on 6 April 2017. Ms. Virginia T. Obcena was first elected on 17 July 2019, while Mr. Ramon P. D. Dizon was first elected on 17 April 2024. Reference: Part III (B.2) of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023- 05/filrt_revised_manual_on_corporate_governance_2022.11. 15.pdf]	
2.	The company bars an independent director from serving in such capacity after the term limit of nine (9) years.	Compliant	The Revised Manual states that after the term limit of nine (9) years, the IDs shall be perpetually disqualified from being reelected as an ID in the Company. Reference: Part III (B.2) of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt revised manual on corporate governance 2022.11. 15.pdf]	-
3.	In the instance that the company retains an independent director in the same capacity after nine years, the board provides meritorious justification and seeks shareholders' approval during the annual shareholders' meeting.	Compliant	The Revised Manual provides that should the Board retain an independent director who has served for nine (9) years, the reelection should be supported by meritorious justification and that the shareholders have given their approval during the annual shareholders' meeting. Reference: Part III (B.2) of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt revised manual on corporate governance 2022.11. 15.pdf]	-
Re	commendation 5.4	Compliant	The Deviced Manuel annuides that the rules of the Chairman	
1.	The positions of Chairman of the Board and Chief Executive Officer are held by separate individuals.	Compliant	The Revised Manual provides that the roles of the Chairman and the CEO shall as far as practicable be separate to ensure an appropriate balance of power, increased accountability and greater capacity of the Board for independent decision-making. In compliance with this directive, Amb. Joseph M Yap. was elected as Chairman of the Board, while Ms. Maricel Brion-Lirio was elected as the Company's President and CEO.	-

		Reference: Results of the Organizational Meeting [https://edge.pse.com.ph/openDiscViewer.do?edge_no=5e1ae 0bd138c7604abca0fa0c5b4e4d0]	
The Chairman of the Board and Chief Executive Officer have clearly defined responsibilities.	Compliant	The roles and responsibilities of the Chairperson of the Board are discussed in detail in the Company's Amended By-Laws and further expounded in the Revised Manual. Meanwhile, the roles and responsibilities of the President and CEO are set forth in the Company's Amended By-Laws. References: Part III A.8 of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt revised manual on corporate governance 2022.11. 15.pdf] Article V, Sections 2 and 3 of the Amended By-laws [https://www.filinvestreit.com/sites/default/files/2022-05/amended_bl_filinvest_reit_corp7.2.2021_redacted.pdf]	-
Recommendation 5.5			
If the Chairman of the Board is not an independent director, the board designates a lead director among the independent directors.	Compliant	The Revised Manual provides that in case the Chairman of the Board is not independent or the position of Chairman and Chief Executive Officer is held by one person, the Board shall designate a lead director among the independent directors. On 17 April 2024, Atty. Suarez has been designated as the Company's lead independent director. References: Part III A.8 of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt_revised_manual_on_corporate_governance_2022.11. 15.pdf] Results of the Organizational Meeting [https://edge.pse.com.ph/openDiscViewer.do?edge_no=5e1ae_0bd138c7604abca0fa0c5b4e4d0]	
Recommendation 5.6			

Directors with material interest in a transaction affecting the corporation abstain from taking part in the deliberations on the transaction.	Compliant	There has not been any instance for this principle to be invoked. The Amended Related Party Transaction ("RPT) Policy provides that a director with personal interest shall abstain from the discussion and approval of such Material RPT. Reference: Amended RPT Policy [https://www.filinvestreit.com/sites/default/files/2024-07/filrt amended related party transaction policy june 7 2 024.pdf]	-
Recommendation 5.7			
The non-executive directors (NEDs) have separate periodic meetings with the external auditor and heads of the internal audit, compliance and risk functions, without any executive director present.	Compliant	The Revised Manual provides that non-executive directors may have separate periodic meetings with the external auditor and heads of the internal audit, compliance and risk functions, without any executive directors present to ensure that proper checks and balances are in place within the Corporation. Reference: Part III (A.4) of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt_revised_manual_on_corporate_governance_2022.11. 15.pdf]	
The meetings are chaired by the lead independent director.	Compliant	The Revised Manual provides that non-executive directors may have separate periodic meetings with the external auditor and heads of the internal audit, compliance and risk functions, without any executive directors present to ensure that proper checks and balances are in place within the Corporation. The meetings should be chaired by the lead independent director, if applicable. Reference: Part III (A.4) of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt revised manual on corporate governance 2022.11. 15.pdf]	
Optional: Principle 5			

1. None of the directors is a former CEO of the company in the past 2 years.	Compliant	Ms. Brion-Lirio has served as President and CEO of the Company since 11 February 2021.					
	Principle 6: The best measure of the Board's effectiveness is through an assessment process. The Board should regularly carry out evaluations to appraise its performance as a body, and assess whether it possesses the right mix of backgrounds and competencies.						
 Board conducts an annual self-assessment of its performance as a whole. The Chairman conducts a self-assessment of his performance. The individual members conduct a self-assessment of their performance. Each committee conducts a self-assessment of its performance. 	Compliant Compliant Compliant	Pursuant to the Revised Manual, in order to measure the performance of the Board of Directors, on an annual basis, the Board and all Board Committees of the Corporation shall accomplish the Self-Assessment Sheets. Reference: Part VIII of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt_revised_manual_on_corporate_governance_2022.11. 15.pdf]					
5. Every three (3) years, the assessments are supported by an external facilitator.	Non-compliant		The engagement of the services of an external facilitator to support the conduct of the assessments shall be discussed with the Corporate Governance Committee.				
Recommendation 6.2 1. Board has in place a system that provides, at the minimum, criteria and process to determine the performance of the Board, individual directors and committees.	Compliant	The Company's Revised Manual provides for the monitoring and assessment of the performance of the board committees as well as the Board. The Board carries out a self-assessment to appraise its performance as a body, and assess whether it possesses the right mix of backgrounds and competencies. The criteria for Board self-assessment are: 1. Collective Board Rating a. Board Composition b. Board Meetings and Participation 2. Individual Self-Assessment a. Individual Performance b. Attendance of Board and Committee Meetings 3. Board Committees Rating a. Executive Committee					

		b. Corporate Governance Committee c. Audit & Risk Management Committee d. Compensation Committee e. Related Party Transaction Committee f. Technical Committee 4. Comments and Suggestions Reference: Part VIII of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023- 05/filrt_revised_manual_on_corporate_governance_2022.11. 15.pdf] Page 10 of the Information Statement.	
		[https://www.filinvestreit.com/sites/default/files/2024-03/filinvest reit corp. 2024 definitive information stateme	
		nt_3.20.24_redacted.pdf]	
2. The system allows for a feedback mechanism from the shareholders.	Compliant	The Company has an Investor Relations Unit tasked to handle inquiries and manage relations with analysts, shareholders,	-
from the shareholders.		investors, and the general public. The name and contact	
		information of the Head of Investor Relations is posted on the Company's website.	
		Reference:	
		https://www.filinvestreit.com/investor-relations-	
		share-information	
-	o apply high ethica	l standards, taking into account the interests of all stakeholders.	
Recommendation 7.1			
1. Board adopts a Code of Business Conduct and Ethics, which provide standards for	Compliant	The Company has a Code of Business Conduct and Ethics.	-
professional and ethical behavior, as well as		Reference:	
articulate acceptable and unacceptable conduct		https://filinvestreit.com/code-of-business-conduct-and-ethics	
and practices in internal and external dealings of the company.			
2. The Code is properly disseminated to the	Compliant		-
Board, senior management and employees.			

3. The Code is disclosed and made available to the public through the company website.	Compliant		-
Supplement to Recommendation 7.1			
Company has clear and stringent policies and procedures on curbing and penalizing company involvement in offering, paying and receiving bribes.	Compliant	The Employee Manual provides that no employee shall accept gifts or lavish entertainment from customers or suppliers either for himself or his family. It further prohibits employees from soliciting or accepting personal benefits such as fees or commissions from any customer of the Company or any individual or organization doing or seeking business with the company. For this reason, bribery, accepting bribes, or unofficial solicitation of gifts and loans from customers, contractors and suppliers are considered serious offenses under the company's Code of Discipline. Reference: https://filinvestreit.com/code-of-business-conduct-and-ethics	-
Recommendation 7.2			
 Board ensures the proper and efficient implementation and monitoring of compliance with the Code of Business Conduct and Ethics. Board ensures the proper and efficient implementation and monitoring of compliance with company internal policies. 	Compliant	The Company's Corporate Governance is aligned with the good governance practices of Filinvest Land, Inc. ("FLI"), and Filinvest Development Corporation ("FDC"). Seconded employees to the Company undergo an onboarding process that covers the Code of Business Conduct, Employee Manual, as well as emergent regulatory requirements. It is the Board's responsibility to establish a framework for whistleblowing that allows employees to have direct access to independent members of the Board or a unit created to handle whistleblowing concerns, and supervise and ensure its enforcement. Reference: Part III (A.3) of the Revised Manual [https://filinvestreit.com/sites/default/files/2023-05/filrt_revised_manual_on_corporate_governance_2022.11. 15.pdf] Disclosure and Transparency	

reglementary periods for filing the same.

Recommendation 8.1					
Board establishes corporate disclosure policies and procedures to ensure a comprehensive, accurate, reliable and timely report to shareholders and other stakeholders that gives a fair and complete picture of a company's financial condition, results and business operations.	Compliant	The Revised Manual provides that all material information about the Corporation which could adversely affect its viability or the interest of its stockholders and other stakeholders should be publicly and timely disclosed in accordance with the rules and regulations of the SEC and the PSE. Such information shall include, among others, earnings results, acquisition or disposition of significant assets, off balance sheet transactions, related party transactions, and direct and indirect remuneration of members of the Board, Management and key officers, including termination and retirement. In this regard, the Company observes the reportorial requirements set by its regulatory agencies, such as the SEC and the PSE. Reference: Part VI of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt revised manual on corporate governance 2022.11. 15.pdf]			
upplement to Recommendations 8.1					
. Company distributes or makes available annual and quarterly consolidated reports, cash flow statements, and special audit revisions.	Non-compliant		For the year 2024, the Company submitted its financial reports as follows:		mitted its
Consolidated financial statements are			Report	Date of Filing	No. of Days
published within ninety (90) days from the end of the fiscal year, while interim reports are			First Quarter (Interim)	15 May 2024	45 days
published within forty-five (45) days from the end of the reporting period.			Second Quarter (Interim)	09 August 2024	40 days
			Third Quarter (Interim)	13 November 2024	44 days
			2024 Annual Report	15 April 2025	105 days

2.	Company discloses in its annual report the principal risks associated with the identity of the company's controlling shareholders; the degree of ownership concentration; crossholdings among company affiliates; and any imbalances between the controlling shareholders' voting power and overall equity position in the company.	Compliant	The security ownership of directors, officers and beneficial owners of at least five percent (5%) security interest are likewise disclosed in the Company's Annual Report. Reference: Pages 31 to 33 of the 2024 Annual Report (17A) [https://www.filinvestreit.com/sites/default/files/2025-04/filrt_17-a annual report as of december 31 2024 4.14.25 0.pdf]	-
Re	commendation 8.2			
1.	Company has a policy requiring all directors to disclose/report to the company any dealings in the company's shares within three (3) business days.	Compliant	The Revised Manual requires all directors and officers to report any dealings in the Corporation's shares within three (3) business days.	
2.	Company has a policy requiring all officers to disclose/report to the company any dealings in the company's shares within three (3) business days.	Compliant	In this regard, the Company makes timely disclosures and/or submissions of reportorial requirements to the regulatory agencies, such as the SEC and the PSE. Reference: Part IV of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt_revised_manual_on_corporate_governance_2022.11.15.pdf]	
Sm	pplement to Recommendation 8.2			
1.	Company discloses the trading of the corporation's shares by directors, officers (or persons performing similar functions) and controlling shareholders. This includes the disclosure of the company's purchase of its shares from the market (e.g. share buy-back program).	Compliant	The security ownership of directors, officers and beneficial owners of at least five percent (5%) security interest are disclosed in the Company's 2024 Annual Report (17A). Reference: Pages 31 to 33 of the 2024 Annual Report (17A) [https://www.filinvestreit.com/sites/default/files/2025-04/filrt 17-a annual report as of december 31 2024 4.14.25 0.pdf] The Company makes timely disclosures and/or submissions of reportorial requirements, such as the Public Ownership Report and SEC Form 23-Bs, in case of trading by the Company's directors, officers and controlling shareholders, to the regulatory agencies, such as the SEC and the PSE.	-

		These disclosures may be accessed in the Disclosures section	
		of the Company website.	
		Reference:	
		https://www.filinvestreit.com/disclosure/pse-disclosures	
		https://www.filinvestreit.com/disclosure/sec-filings	
Recommendation 8.3			
1. Board fully discloses all relevant and material	Compliant	The full profiles of the Company's board of directors and key	-
information on individual board members to		executives, including their professional qualifications,	
evaluate their experience and qualifications,		technical expertise, membership in other boards, and other	
and assess any potential conflicts of interest		executive positions, are discussed in detail in the Definitive	
that might affect their judgment.		Information Statement.	
2. Board fully discloses all relevant and material	Compliant	Reference: Pages 7 to 10 and 13-14 of the Information	-
information on key executives to evaluate their		Statement	
experience and qualifications, and assess any		[[https://www.filinvestreit.com/sites/default/files/2024-	
potential conflicts of interest that might affect		03/filinvest reit corp. 2024 definitive information stateme	
their judgment.		nt_3.20.24_redacted.pdf]]	
Recommendation 8.4			
1. Company provides a clear disclosure of its	Compliant	Under Article III Section 9 of the Company's Amended By-	-
policies and procedure for setting Board		Laws, by resolution of the Board, each director shall receive a	
remuneration, including the level and mix of		reasonable per diem allowance for his attendance at each	
the same.		meeting of the Board as compensation. As disclosed in the	
		Company's Information Statement and on the Annual Report,	
2. Company provides a clear disclosure of its	Compliant	except for a per diem of Php50,000.00 being paid to each	-
policies and procedure for setting executive		independent director for every meeting attended, there are no	
remuneration, including the level and mix of		other arrangements for the payment of compensation or	
the same.		remuneration to the directors in their capacity as such.	
1.2. G	I Changelians		
3. Company discloses the remuneration on an	Compliant		-
individual basis, including termination and	Compilant	The compensations for the CEO and top four (4) highest	-
	Compnant	compensated officers are likewise reported in the Definitive	-
individual basis, including termination and	Compilant		-
individual basis, including termination and	Compilant	compensated officers are likewise reported in the Definitive Information Statement and 2024 Annual Report (17A).	-
individual basis, including termination and	Compilant	compensated officers are likewise reported in the Definitive Information Statement and 2024 Annual Report (17A). References:	-
individual basis, including termination and	Compilant	compensated officers are likewise reported in the Definitive Information Statement and 2024 Annual Report (17A). References: Amended By-laws	-
individual basis, including termination and	Compilant	compensated officers are likewise reported in the Definitive Information Statement and 2024 Annual Report (17A). References: Amended By-laws [https://www.filinvestreit.com/sites/default/files/2023-	-
individual basis, including termination and	Compilant	compensated officers are likewise reported in the Definitive Information Statement and 2024 Annual Report (17A). References: Amended By-laws	-
individual basis, including termination and	Compilant	compensated officers are likewise reported in the Definitive Information Statement and 2024 Annual Report (17A). References: Amended By-laws [https://www.filinvestreit.com/sites/default/files/2023-	-

Recommendation 8.5		[https://www.filinvestreit.com/sites/default/files/2025-04/filrt_17-a annual report as of december 31 2024 4.14.25 0.pdf] Page 18 of the Information Statement [[https://www.filinvestreit.com/sites/default/files/2024-03/filinvest_reit_corp2024_definitive_information_statement_3.20.24_redacted.pdf]]	
Company discloses its policies governing Related Party Transactions (RPTs) and other unusual or infrequently occurring transactions in their Manual on Corporate Governance.	Compliant	The Company's Amended RPT Policy may be accessed at https://www.filinvestreit.com/sites/default/files/2024-07/filrt_amended_related_party_transaction_policy_june_7_2_024.pdf	-
Company discloses material or significant RPTs reviewed and approved during the year.	Compliant	Material or significant RPTs are disclosed in the Company's 2024 Annual Report. Reference: Page 13-16 of the 2024 Annual Report (17A) [https://www.filinvestreit.com/sites/default/files/2025-04/filrt 17-a annual report as of december 31 2024 4.14.25 0.pdf] Pages 20-24 of the Audited Financial Statements as attached to the Company's 2024 Annual Report [https://www.filinvestreit.com/sites/default/files/2025-04/filrt 17-a annual report as of december 31 2024 4.14.25 0.pdf]	-
Supplement to Recommendation 8.5 1. Company requires directors to disclose their interests in transactions or any other conflict of interests.	Compliant	The Revised Manual on Corporate Governance expressly provides that a director with a material or potential interest in any transaction affecting the Company should fully disclose his/her adverse interest, abstain from taking part in the deliberations for the same and recuse from voting on the approval of the transaction. The Amended Related-Party Transaction Policy likewise provides that directors with personal interest shall abstain from the discussion and approval of such Material RPT. In	

		case of refusal to abstain, their attendance shall not be counted for purposes of assessing the quorum and their votes shall not be counted for purposes of determining majority approval. References: Part III A.4 of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt_revised_manual_on_corporate_governance_2022.11. 15.pdf] Part III (B) of the Amended RPT Policy [https://www.filinvestreit.com/sites/default/files/2024-07/filrt_amended_related_party_transaction_policy_june_7_2_024.pdf]	
Optional: Recommendation 8.5			
Company discloses that RPTs are conducted in such a way to ensure that they are fair and at arms' length.	Compliant	Pages 20 to 21 of the notes to the Company's Audited Financial Statements for the year ended 31 December 2024, a copy of which is attached to the Company's 2024 Annual Report. Reference: 2024 Annual Report (17A) [https://www.filinvestreit.com/sites/default/files/2025-04/filrt 17-a annual report as of december 31 2024 4.14.25 0.pdf]	
Recommendation 8.6			
1. Company makes a full, fair, accurate and timely disclosure to the public of every material fact or event that occurs, particularly on the acquisition or disposal of significant assets, which could adversely affect the viability or the interest of its shareholders and other stakeholders.	Compliant	The Revised Manual provides that all material information about the Corporation which could adversely affect its viability or the interest of its stockholders and other stakeholders should be publicly and timely disclosed in accordance with the rules and regulations of the SEC and the PSE. Reference: Part VI of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt_revised_manual_on_corporate_governance_2022.11. 15.pdf]	-
		Also, the Company makes timely disclosures and/or submissions of reportorial requirements to the regulatory	

		agencies, such as the SEC and the PSE. These disclosures may be accessed in the Disclosures section of the Company website at https://www.filinvestreit.com/disclosure/pse-disclosures https://www.filinvestreit.com/disclosure/sec-filings	
Board appoints an independent party to evaluate the fairness of the transaction price on the acquisition or disposal of assets.	Compliant	The Amended RPT Policy provides that before the execution of the Material RPT, unless otherwise required by the REIT IRR or applicable laws, the Board shall appoint an external independent party to evaluate the fairness of the terms of the Material RPTs. An external independent party may include, but is not limited to auditing/accounting firms and third party consultants and appraisers. The independent evaluation of the fairness of the transparent price ensures the protection of the rights of shareholders and other stakeholders. Part III (B) of the Amended RPT Policy [https://www.filinvestreit.com/sites/default/files/2024-07/filrt amended related party transaction policy june 7 2 024.pdf]	-
Supplement to Recommendation 8.6			
1. Company discloses the existence, justification			
and details on shareholder agreements, voting trust agreements, confidentiality agreements, and such other agreements that may impact on the control, ownership, and strategic direction of the company.	Compliant	The Revised Manual provides that all material information about the Corporation which could adversely affect its viability or the interest of its stockholders and other stakeholders should be publicly and timely disclosed in accordance with the rules and regulations of the SEC and the PSE. Reference: Part VI of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt_revised_manual_on_corporate_governance_2022.11. 15.pdf]	-
and details on shareholder agreements, voting trust agreements, confidentiality agreements, and such other agreements that may impact on the control, ownership, and strategic direction		about the Corporation which could adversely affect its viability or the interest of its stockholders and other stakeholders should be publicly and timely disclosed in accordance with the rules and regulations of the SEC and the PSE. Reference: Part VI of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt_revised_manual_on_corporate_governance_2022.11. 15.pdf]	-
and details on shareholder agreements, voting trust agreements, confidentiality agreements, and such other agreements that may impact on the control, ownership, and strategic direction of the company.	Compliant	about the Corporation which could adversely affect its viability or the interest of its stockholders and other stakeholders should be publicly and timely disclosed in accordance with the rules and regulations of the SEC and the PSE. Reference: Part VI of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt_revised_manual_on_corporate_governance_2022.11.	-

Company's MCG is posted on its co website.	mpany Compliant	Reference: Part VI of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023- 05/filrt revised manual on corporate governance 2022.11. 15.pdf]	-
Supplement to Recommendation 8.7			
Company submits to the SEC and PS updated MCG to disclose any chang corporate governance practices.		The Company duly reports to the SEC and the PSE an updated MCG whenever there are changes in the Company's corporate governance practices. The latest amendment of the Revised Manual was submitted to the SEC and PSE Reference: SEC Form 17-C [https://www.filinvestreit.com/sites/default/files/2023-01/filrt1_results_of_the_board_of_directors_meeting_on_nov_ember_15_2022.pdf]	-
Optional: Principle 8			
1. Does the company's Annual Report the following information:	disclose	The Company's 2024 Annual Report provides for the following details:	-
a. Corporate Objectives	Compliant	a. Corporate Objectives –Page 5 of the Annual and Sustainability Report	-
b. Financial performance indicator	S Compliant	b. Financial Performance Indicators – Pages 18-26 of the 2024 Annual Report (17A)	-
c. Non-financial performance indicates	cators Compliant	c. Non-financial performance indicators – Pages 66-71 of the 2024 Annual Report (17A)	-
d. Dividend Policy	Compliant	d. Dividend Policy – Page 20 of the 2024 Annual Report (17A)	-
e. Biographical details (at least age academic qualifications, date of appointment, relevant experience other directorships in listed comall directors	first e, and panies) of	e. Biographical Details – Pages 27 to 28 of the 2024 Annual Report (17A) f. Attendance Details – Pages 36-38, 41 and 43 of the 2024 Annual Report (17A) g. Total remuneration of each member of the Board – Page	-
f. Attendance details of each directors meetings held during t	he year	31 of the 2024 Annual Report (17A)	-
g. Total remuneration of each men board of directors	nber of the Compliant	References: 2024 Annual Report (17A) [https://www.filinvestreit.com/sites/default/files/2025- 04/filrt_17- a annual report as of december 31 2024 4.14.25 0.pdf]	

2. The Annual Depart contains a statement	Compliant	Annual and Sustainability Report [https://www.filinvestreit.com/sites/default/files/2025-04/filrt annual and sustainability report 2024.pdf]	
2. The Annual Report contains a statement confirming the company's full compliance with the Code of Corporate Governance and where there is non-compliance, identifies and explains reason for each such issue.	Сопрпан	The Company's 2024 Annual Report (17A) provides for the following: • statements confirming the Company's full compliance with the Code of Corporate Governance – Page 33-47	
3. The Annual Report/Annual CG Report discloses that the board of directors conducted a review of the company's material controls (including operational, financial and compliance controls) and risk management systems.	Compliant	The Board conducts reviews of material controls (e.g. operational, financial and compliance and risk management controls). Confirmation that the Board conducted a review of the company's material controls Page 38 and Page containing the Statement of Management's Responsibility	-
4. The Annual Report/Annual CG Report contains a statement from the board of directors or Audit Committee commenting on the adequacy of the company's internal controls/risk management systems.	Compliant	The Chair of the ARMOC comments on the adequacy of the Company's internal control and risk management. Statement from the Board or ARMOC on the adequacy of the Company's internal controls / risk management systems – Page 38 and Page containing the Statement of Management's Responsibility Key risks to which the Company is materially exposed – Page 16-17	-
5. The company discloses in the Annual Report the key risks to which the company is materially exposed to (i.e. financial, operational including IT, environmental, social, economic).	Compliant		-
		References: 2024 Annual Report (17A) [https://www.filinvestreit.com/sites/default/files/2025- 04/filrt_17- a annual report as of december 31 2024 4.14.25 0.pdf]	

Principle 9: The company should establish standards for the appropriate selection of an external auditor, and exercise effective oversight of the same to strengthen the external auditor's independence and enhance audit quality.

Recommendation 9.1						
1. Audit Committee has a robust process for	Compliant	The Revised Manual contains information on the process for	-			
approving and recommending the appointment,		approving and recommending the appointment,				
reappointment, removal, and fees of the		reappointment, removal and fees of the Company's external				
external auditors.		auditor.				

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		The ARMOC is responsible for considering the appointment of an independent external auditor, the audit fee, and any question of resignation or dismissal. Reference: Part III D (2) of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt_revised_manual_on_corporate_governance_2022.11. 15.pdf] ARMOC Charter [https://www.filinvestreit.com/sites/default/files/2021-07/audit-committee-charter.pdf]	
2. The appointment, reappointment, removal, and fees of the external auditor is recommended by the Audit Committee, approved by the Board and ratified by the shareholders.	Compliant	The re-appointment of the Company's independent external auditor was recommended by the Company's Audit and Risk Management Oversight Committee, confirmed by the Board of Directors, and approved by the stockholders during the 2024 Annual Stockholders' Meeting held on 17 April 2024. Reference: Minutes of the 2024 Annual Stockholders' Meeting [https://www.filinvestreit.com/sites/default/files/2025-05/filrt_minutes_of_the_annual_stockholders_meeting_held_on_april_17_2024_approved-for_uploading_to_website.pdf]	-
3. For the removal of the external auditor, the reasons for removal or change are disclosed to the regulators and the public through the company website and required disclosures. Supplement to Recommendation 9.1	Compliant	There has not been any instance for this principle to be invoked. The Revised Manual provides that if the external auditor resigns, is dismissed or ceases to perform his services, the reasons for and the date of effectivity of such action shall be reported in the Annual and Current Reports. Reference: Part III D (2) of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt_revised_manual_on_corporate_governance_2022.11.15.pdf]	
Supplement to Recommendation 9.1			

Company has a policy of rotating the lead audit partner every five (5) years.	Compliant	The Revised Manual provides that the external auditor should be rotated or changed every five (5) years or earlier, or the signing partner of the external auditing firm assigned to the Company, should be changed with the same frequency. Reference: Part III D.1 (h) of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt_revised_manual_on_corporate_governance_2022.11.15.pdf]	-
Recommendation 9.2			
1. Audit Committee Charter includes the Audit Committee's responsibility on: i. assessing the integrity and independence of external auditors; ii. exercising effective oversight to review and monitor the external auditor's independence and objectivity; and iii. exercising effective oversight to review and monitor the effectiveness of the audit process, taking into consideration relevant Philippine professional and regulatory requirements.	Compliant	The Company's ARMOC Charter may be accessed at the Company's website. Reference: ARMOC Charter [https://www.filinvestreit.com/sites/default/files/2021-07/audit-committee-charter.pdf]	-
Audit Committee Charter contains the Committee's responsibility on reviewing and monitoring the external auditor's suitability and effectiveness on an annual basis. Supplement to Recommendations 9.2	Compliant		-
Audit Committee ensures that the external auditor is credible, competent and has the ability to understand complex related party transactions, its counterparties, and valuations of such transactions. Audit Committee ensures that the external	Compliant Compliant	The Company's ARMOC Charter may be accessed at the Company's website. Reference: ARMOC Charter [https://www.filinvestreit.com/sites/default/files/2021-07/audit-committee-charter.pdf]	-
auditor has adequate quality control procedures. Recommendation 9.3		577 audit Committee Charter par 1	

Company discloses the nature of non-audit services performed by its external auditor in the Annual Report to deal with the potential conflict of interest.	Compliant	The audit and non-audit services, if any, performed by the external auditor are disclosed in the Company's Annual Report and Information Statement. References: 2024 Annual Report (17A) [https://www.filinvestreit.com/sites/default/files/2025-04/filrt_17- a annual report as of december 31 2024 4.14.25 0.pdf] Information Statement [[https://www.filinvestreit.com/sites/default/files/2024-03/filinvest reit corp. 2024 definitive information statement 3.20.24 redacted.pdf]]	
2. Audit Committee stays alert for any potential conflict of interest situations, given the guidelines or policies on non-audit services, which could be viewed as impairing the external auditor's objectivity.	Compliant	The Company's ARMOC Charter may be accessed at the Company's website. Reference: ARMOC Charter [https://www.filinvestreit.com/sites/default/files/2021-07/audit-committee-charter.pdf]	-
Supplement to Recommendation 9.3 Fees paid for non-audit services do not outweigh the fees paid for audit services.	Compliant	The services rendered by SGV and the fees paid for such services are disclosed in the company's Information Statement Reference: Page 135 of the Information Statement [https://www.filinvestreit.com/sites/default/files/2024-03/filinvest_reit_corp2024_definitive_information_statement_3.20.24_redacted.pdf]]	-
Additional Recommendation to Principle 9 1. Company's external auditor is duly accredited by the SEC under Group A category.	Compliant	SGV is duly accredited by the SEC under Group A category, with Accreditation No. 0001 valid until 23 August 2026. Its address and contact details are as follows: 6760 Ayala Avenue 1226 Makati City, Philippines Tel: (632) 8891 0307 Fax: (632) 8819 0872	-

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Company's external auditor agreed to be subjected to the SEC Oversight Assurance	Compliant	Ms. Wanessa Salvador is the Company's appointed audit engagement partner. SGV & Co. was subjected to SOAR inspection on 1-12 August 2022. The names of the members of the engagement	-			
Review (SOAR) Inspection Program conducted by the SEC's Office of the General Accountant (OGA).		team were provided to the SEC OGA during the SOAR Inspection.				
Principle 10: The company should ensure that the many	aterial and renortal	ble non-financial and sustainability issues are disclosed.				
Recommendation 10.1	ateriar and reportati	ore non innaneau and sustainaeme, issues are discreted.				
1. Board has a clear and focused policy on the disclosure of non-financial information, with emphasis on the management of economic, environmental, social and governance (EESG) issues of its business, which underpin sustainability. 2. Company adopts a globally recognized standard/framework in reporting sustainability and non-financial issues.	Compliant	As the Company's first sustainability-themed real estate investment trust, the Company has continued to build on its EESG accomplishments since its launch. Driven mainly by a desire to integrate sustainability into the core of the business, and supported by the desire of the tenants who adopted their own sustainability goals, FILRT provides an enabling environment to attain shared EESG objectives such as fostering environmental protection and providing green and inclusive spaces for people to work in. Reference: Pages 26-57, 76 - 85 of the Annual and Sustainability Report [https://www.filinvestreit.com/sites/default/files/2025-04/filrt_annual_and_sustainability_report_2024.pdf]	-			
Principle 11: The company should maintain a comprehensive and cost-efficient communication channel for disseminating relevant information. This channel is crucial for informed decision-making by investors, stakeholders and other interested users. Recommendation 11.1						
Company has media and analysts' briefings as channels of communication to ensure the timely and accurate dissemination of public, material and relevant information to its shareholders and other investors.	Compliant	The Company's Investors Relations Unit conducts analysts' briefings and releases press statements on quarterly performance and major developments in the Company. It also engages in one-on-one meetings, conference calls, site visits, as requested by investors and analysts.				

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		The Company promptly discloses Notice of Analysts'	
		Briefing. These disclosures may be accessed in the	
		Disclosures section of the Company website at	
		[https://www.filinvestreit.com/disclosure/pse-disclosures]	
Supplemental to Principle 11			
Company has a website disclosing up-to-date information on the following:		Please refer to [http://www.filinvestreit.com]	-
a. Financial statements/reports (latest	Compliant	Please refer to [https://www.filinvestreit.com/financial-	
quarterly)		performance]	
	G 11		
b. Materials provided in briefings to analysts	Compliant	Please refer to [https://www.filinvestreit.com/investor-	
and media		<u>relations-share-information</u>	
c. Downloadable annual report	Compliant	Please refer to [https://www.filinvestreit.com/financial-	
e. Bowindadore annual report	Сотриши	performance]	
d. Notice of ASM and/or SSM	Compliant	Please refer to	
	1	[https://www.filinvestreit.com/disclosure/notice-annual-and-	
		special-stockholders-meetings]	
e. Minutes of ASM and/or SSM	Compliant	Please refer to	
		[https://www.filinvestreit.com/disclosure/minutes-general-	
		meetings]	
f. Company's Articles of Incorporation and	Compliant	Please refer to [https://www.filinvestreit.com/articles-	
	Compilant	incorporation-laws]	
By-Laws		incorporation-taws]	
Additional Recommendation to Principle 11			
Company complies with SEC-prescribed	Compliant	Please refer to [http://www.filinvestreit.com]	-
website template.	Сотрания		
- Fine			
		l Control System and Risk Management Framework	
	proper governance	in the conduct of its affairs, the company should have a strong and	d effective internal control system and enterprise
risk management framework.			
Recommendation 12.1			
1. Company has an adequate and effective	Compliant	FILRT has an adequate and effective internal control system.	
internal control system in the conduct of its		The ARMOC's duties and responsibilities include the	
business.		monitoring and evaluation of the adequacy and effectiveness	
		of the Corporation's internal control system	

Company has an adequate and effective enterprise risk management framework in the conduct of its business.	Compliant	Reference: ARMOC Charter [https://www.filinvestreit.com/sites/default/files/2021-07/audit-committee-charter.pdf] FILRT also adopted its Internal Audit Charter which provides for independent, risk-based, and objective assurance. Reference: Internal Audit Charter [https://www.filinvestreit.com/sites/default/files/2025-05/filrt internal audit charter for uploading to filrt s web site.pdf] FILRT has updated its Enterprise Risk Management (ERM) Program which is intended to manage current and emerging risks in both internal and external operating environments, through the utilization of best practices offered by various existing risk management frameworks. The ERM Program is aligned with the Company's Manual of Corporate Governance which gives a mandate to the Board of Directors to ensure the establishment of organizational and procedural controls supported by an effective risk management program. Reference: Updated Enterprise Risk Management Policy [https://www.filinvestreit.com/sites/default/files/2024-10/filrt_enterprise_risk_management_policy.pdf]	
Supplement to Recommendations 12.1			
Company has a formal comprehensive enterprise-wide compliance program covering compliance with laws and relevant regulations that is annually reviewed. The program includes appropriate training and awareness initiatives to facilitate understanding, acceptance and compliance with the said issuances.	Compliant	The Revised Manual mandates the Compliance Officer to identify and monitor compliance with the rules and regulations of regulatory agencies, and take appropriate corrective measures to address all regulatory issues and concerns in collaboration with other departments. Reference: Part III (F) of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt revised manual on corporate governance 2022.11. 15.pdf]	-
Optional: Recommendation 12.1			
Company has a governance process on IT issues including disruption, cyber security, and disaster recovery, to ensure that all key risks	Compliant	Daily monitoring and escalation of IT infrastructure performance and information security incidents are in place. Updates to the Board are done regularly as well. In addition,	

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are identified, managed and reported to the board.		the Company is looking at engaging a Managed Security Operations Center provider to augment its information security capability. The processes in place to address and/or mitigate cybersecurity issues and concerns are regularly reviewed	
		and/or refined to incorporate updated practice, process and/or technology in use.	
Recommendation 12.2			
Company has in place an independent internal audit function that provides an independent and objective assurance, and consulting services designed to add value and improve the company's operations.	Compliant	The Company has an independent internal audit function that provides an independent and objective assurance, and consulting services designed to add value and improve the company's operations. The Company has adopted its Internal Audit Charter to provide guidance for the internal audit function. Reference: Internal Audit Charter [https://www.filinvestreit.com/sites/default/files/2025-05/filrt_internal_audit_charter_for_uploading_to_filrt_s_web_site.pdf]	
Recommendation 12.3			
Company has a qualified Chief Audit Executive (CAE) appointed by the Board.	Compliant	Mr. Michael R. Roxas was appointed as the Company's Chief Audit Executive last 6 November 2024.	
CAE oversees and is responsible for the internal audit activity of the organization, including that portion that is outsourced to a third party service provider.	Compliant	The CAE is responsible for the internal audit activity. The CAE ensures that the Internal Audit Team remains free from all conditions that threaten the ability of the internal auditors to carry out their responsibilities in an unbiased manner. Reference: [https://edge.pse.com.ph/openDiscViewer.do?edge_no=bd63_3b7726f1d9b0abca0fa0c5b4e4d0] Internal Audit Charter [https://www.filinvestreit.com/sites/default/files/2025-	
		05/filrt_internal_audit_charter_for_uploading_to_filrt_s_web_site.pdf]	

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act sen res	case of a fully outsourced internal audit tivity, a qualified independent executive or nior management personnel is assigned the sponsibility for managing the fully tsourced internal audit activity.	Compliant	The internal audit activity is done internally. In the event that the internal audit function will be outsourced, a qualified independent executive shall be assigned to manage the fully outsourced internal audit activity.	
Recom	amendation 12.4			
1. C	Company has a separate risk management unction to identify, assess and monitor key isk exposures.	Compliant	The Enterprise Risk Management Policy outlines the concepts and policies that shall govern the integrated risk management functions within the Company. Reference: Updated Enterprise Risk Management Policy [https://www.filinvestreit.com/sites/default/files/2024-10/filrt_enterprise_risk_management_policy.pdf]	-
Supple	ement to Recommendation 12.4			
1. Co	ompany seeks external technical support in sk management when such competence is ot available internally.	Compliant	The Company engages third-party consultants for risk appraisals and insurance advisory services. Consultation with stakeholders, internal or external, shall be encouraged throughout the risk assessment process, in order to surface the most timely, relevant, accurate sentiments, and situation on the ground to support decision making. Reference: Updated Enterprise Risk Management Policy [https://www.filinvestreit.com/sites/default/files/2024-10/filrt_enterprise_risk_management_policy.pdf]	-
Recom	mendation 12.5			
1. In Sy (C. En 2. CF	managing the company's Risk Management stem, the company has a Chief Risk Officer CRO), who is the ultimate champion of atterprise Risk Management (ERM). RO has adequate authority, stature, resources and support to fulfill his/her responsibilities.	Compliant	The Company's risk governance is led by an Audit and Risk Management Oversight Committee which considers strategic, operational, financial and compliance risks, sets the tone for risk treatment and assesses risk monitoring and assessment reports. The President and CEO serves as the chief risk executive for FILRT. Reference: Page 38 of the Annual and Sustainability Report [https://www.filinvestreit.com/sites/default/files/2025-04/filrt annual and sustainability report 2024.pdf]	-

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Additional Recommendation to Principle 12			
1. Company's Chief Executive Officer and Chief	Compliant	The written attestation of the Company's Chief Executive	-
Audit Executive attest in writing, at least		Officer and Chief Audit Executive is accessible at the	
annually, that a sound internal audit, control		Company's website.	
and compliance system is in place and working			
effectively.		Reference: Written Attestation	
, , , , , , , , , , , , , , , , , , , ,		[https://www.filinvestreit.com/sites/default/files/2025-	
		05/filrt attestation 2024.pdf]	
	Cultiv	vating a Synergic Relationship with Shareholders	
Principle 13: The company should treat all sharehold		tably, and also recognize, protect and facilitate the exercise of the	eir rights.
Recommendation 13.1	J		
1. Board ensures that basic shareholder rights are	Compliant	The shareholders' rights are disclosed in the Company's	-
disclosed in the Manual on Corporate	r	Revised Manual, which is published in the Company's	
Governance.		website.	
2. Board ensures that basic shareholder rights are	Compliant	, we content	_
disclosed on the company's website.	Сотриши	Reference: Part VII of the Revised Manual	
discressed on the company's weeste.		[https://www.filinvestreit.com/sites/default/files/2023-	
		05/filrt revised manual on corporate governance 2022.11.	
		15.pdf]	
		<u>13.par</u> j	
Supplement to Recommendation 13.1			
Company's common share has one vote for	Compliant	The Company's Amended Articles of Incorporation provides	_
one share.	Сотриши	that each common share shall be entitled to one vote.	
one share.		that each common share share se children to one vote.	
		Reference: Amended Articles of Incorporation	
		[https://www.filinvestreit.com/sites/default/files/2022-	
		05/amended aoi filinvest reit corp. 7.2.2021 redacted.pdf]	
		05/amended_aor_mmvest_ren_corp/.2.2021_redacted.pdr]	
2. Board ensures that all shareholders of the same	Compliant	The Company only has one (1) class of shares, which are	_
class are treated equally with respect to voting	Compilant	common shares.	
rights, subscription rights and transfer rights.		Common shares.	
rights, subscription rights and transfer rights.		Reference: Amended Articles of Incorporation	
		[https://www.filinvestreit.com/sites/default/files/2022-	
		05/amended_aoi_filinvest_reit_corp7.2.2021_redacted.pdf	
		05/anichided_a01_finitivest_feit_corp/.2.2021_fedacted.pdf]	
3. Board has an effective, secure, and efficient	Compliant	The voting procedures are set in the notice of the Annual	_
voting system.	Compilant	Stockholders' Meeting, which are distributed to the	
voung system.		stockholders.	
		SUCKIOIGEIS.	
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		Reference: Notice of the Annual Stockholders' Meeting contained in the Information Statement [[https://www.filinvestreit.com/sites/default/files/2024-03/filinvest reit corp. 2024 definitive information statement_3.20.24_redacted.pdf]]	
4. Board has an effective shareholder voting mechanisms such as supermajority or "majority of minority" requirements to protect minority shareholders against actions of controlling shareholders.	Compliant	The Company ensures the protection of minority shareholders. The Revised Manual lays down the rights of minority shareholders. Reference: Part VII of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt revised manual on corporate governance 2022.11. 15.pdf]	
5. Board allows shareholders to call a special shareholders' meeting and submit a proposal for consideration or agenda item at the AGM or special meeting.	Compliant	Article II Section 2 of the Company's By-Laws allows for the holding of a special meeting of stockholders' upon the written request of stockholders representing a majority of the outstanding capital stock. The Revised Manual likewise provides that minority stockholders also have the right to propose the holding of a meeting and the right to propose items in the agenda of shareholders' meeting, provided the items are for legitimate business purposes. References: Amended By-laws [https://www.filinvestreit.com/sites/default/files/2022-05/amended_bl_filinvest_reit_corp7.2.2021_redacted.pdf] Part VII of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt_revised_manual_on_corporate_governance_2022.1115.pdf]	
6. Board clearly articulates and enforces policies with respect to treatment of minority shareholders.	Compliant	Part VII of the Revised Manual lays down the rights of minority shareholders. Reference: Part VII of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-	-

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			05/filrt_revised_manual_on_corporate_governance_2022.11.	
			<u>15.pdf</u>]	
7.	Company has a transparent and specific	Compliant	The Company's 2024 Annual Report (17A) provides a	-
	dividend policy.		discussion on the dividend policy and payment schedule of	
			the dividends declared for the year 2024.	
			·	
			References:	
			Pages 20 of the 2024 Annual Report (17A)	
			[https://www.filinvestreit.com/sites/default/files/2025-	
			04/filrt 17-	
			a_annual_report_as_of_december_31_2024_4.14.25_0.pdf]	
			a_aminual_report_as_or_december_51_2024_4.14.25_0.pdr	
0	tional, Decommon Jetion 12.1			
	tional: Recommendation 13.1	C1't	T. d. 2024 A . 1 C. 11 11 2 M . d. C. 2	
1.	Company appoints an independent party to	Compliant	In the 2024 Annual Stockholders' Meeting, the Company's	
	count and/or validate the votes at the Annual		stock transfer agent, Stock Transfer Service, Inc. ("STSI"),	
	Shareholders' Meeting.		validated the votes as tabulated by the Office of the Corporate	
			Secretary.	
			The voting procedures, including the validation of votes, are	
			discussed in the Information Statement.	
			Reference: Annex "F" of the Information Statement	
			[[https://www.filinvestreit.com/sites/default/files/2024-	
			03/filinvest reit corp. 2024 definitive information stateme	
			nt_3.20.24_redacted.pdf]]	
Rec	commendation 13.2			
1.	Board encourages active shareholder	Compliant	The notice and agenda for the 2024 Annual Stockholders'	
	participation by sending the Notice of Annual	•	Meeting held on 17 April 2024 was first disclosed through	
	and Special Shareholders' Meeting with		PSE Edge on 27 February 2024, while the Information	
	sufficient and relevant information at least		Statement was disclosed through PSE Edge on 21 March	
	twenty-eight (28) days before the meeting.		2024.	
	twenty eight (20) days before the incetting.		2027.	
			Reference: PSE EDGE	
			[https://edge.pse.com.ph/openDiscViewer.do?edge_no=d3f30]	
			<u>af9ad94c6e9abca0fa0c5b4e4d0</u>]	
			The transfer of the second of	
			[https://edge.pse.com.ph/openDiscViewer.do?edge_no=d50a	
			2065fa3b178fabca0fa0c5b4e4d0]	

Supplemental to Recommendation 13.2			
1. Company's Notice of Annual Stockholders'			-
Meeting contains the following information:			
a. The profiles of directors (i.e., age,	Compliant	The profiles of directors to be elected during the Annual	-
academic qualifications, date of first appointment, experience, and directorships		Shareholders' Meeting are disclosed in the Definitive Information Statement.	
in other listed companies)		information Statement.	
in other fisted companies)		Reference: Pages 7 -8 and 13-14 of the Information	
		Statement	
		[[https://www.filinvestreit.com/sites/default/files/2024-	
		03/filinvest reit corp. 2024 definitive information stateme	
		nt_3.20.24_redacted.pdf]]	
b. Auditors seeking appointment/re-	Compliant	The agenda item on the re-appointment of external auditor is	
appointment	Compilant	disclosed in the Information Statement.	-
арронинен		disclosed in the information statement.	
		Reference: Page 22 of the Definitive Information Statement	
		[[https://www.filinvestreit.com/sites/default/files/2024-	
		03/filinvest_reit_corp2024_definitive_information_stateme	
		nt 3.20.24 redacted.pdf]	
c. Proxy documents	Compliant	The Notice likewise provides for the process should a	_
c. Troxy documents	Compilant	stockholder wish to vote by proxy.	
		The state of the s	
		Reference: Information Statement	
		[[https://www.filinvestreit.com/sites/default/files/2024-	
		03/filinvest_reit_corp. 2024_definitive_information_stateme	
		nt 3.20.24 redacted.pdf]	
Optional: Recommendation 13.2			
Company provides rationale for the agenda	Compliant	The Notice of Meeting contains an Explanation of Agenda	-
items for the annual stockholders meeting		Items.	
		Reference: Information Statement	
		[[https://www.filinvestreit.com/sites/default/files/2024-03/filinvest reit corp. 2024 definitive information stateme	
		nt 3.20.24 redacted.pdf]]	
		in 5.25.21 Todactod.pdf[]	
Recommendation 13.3			

 Board encourages active shareholder participation by making the result of the votes taken during the most recent Annual or Special Shareholders' Meeting publicly available the next working day. Minutes of the Annual and Special Shareholders' Meetings were available on the company website within five (5) business days from the end of the meeting. 	Compliant	Results of the votes taken, as verified by the Stock Transfer Agent, were shown during the actual 2024 Annual Shareholders' Meeting ("ASM"). Further, results of the ASM were immediately made available to the public through timely disclosure with the PSE and SEC. The said results were also incorporated in the minutes of the meeting, which was uploaded in the Company's website within business five (5) business days from the end of the meeting. References: Results of the Annual Stockholders' Meeting [https://filinvestreit.com/sites/default/files/2024-04/filrt_results_of_annual_stockholders_meeting_held_on_april_17_2024.pdf] Minutes of the 2024 Annual Stockholders' Meeting [https://www.filinvestreit.com/sites/default/files/2025-05/filrt_minutes_of_the_annual_stockholders_meeting_held_on_april_17_2024_approved-for_uploading_to_website.pdf]	-
Board ensures the attendance of the external auditor and other relevant individuals to answer shareholders questions during the ASM and SSM.	Compliant	Ms. Wanessa Salvador, SGV's Partner-in-Charge, together with her audit team, was present to answer shareholders' questions during the 2024 ASM of the Company. Likewise, some of the senior management of the Company attended the ASM. Reference: Minutes of the 2024 Annual Stockholders' Meeting [https://www.filinvestreit.com/sites/default/files/2025-05/filrt minutes of the annual stockholders meeting held on april 17 2024 approved-for uploading to website.pdf]	-
Recommendation 13.4			
Board makes available, at the option of a shareholder, an alternative dispute mechanism to resolve intra-corporate disputes in an amicable and effective manner.	Compliant	The Revised Manual provides that it is the duty of the directors to promote shareholder rights, remove impediments to the exercise of shareholders' rights and allow possibilities to seek redress for violation of their rights.	-

The alternative dispute mechanism is included in the company's Manual on Corporate Governance.	Compliant	The Company encourages and promotes the amicable settlement of disputes or difference between the Company and stockholders, third parties and regulatory authorities. If the conflict is material or substantial in nature, it is referred by the Corporate Secretary to the Board of Directors. Reference: Part VII of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt revised manual on corporate governance 2022.11. 15.pdf]	-
Recommendation 13.5			
Board establishes an Investor Relations Office (IRO) to ensure constant engagement with its shareholders.	Compliant	The Company's Investor Relations Officer is Ms. Patricia Carmen Pineda. Her contact details are as follows: Tel. No. 7798 3951 Email: patricia.pineda@filinvestgroup.com; ir@filinvestreit.com Reference: [https://www.filinvestreit.com/investor-relations-share-information]	
2. IRO is present at every shareholder's meeting.	Compliant	Ms. Pineda was present during the 2024 Annual Shareholders' Meeting. Reference: Minutes of the 2024 Annual Stockholders' Meeting [https://www.filinvestreit.com/sites/default/files/2025- 05/filrt minutes of the annual stockholders meeting held on_april_17_2024_approved-for_uploading_to_website.pdf]	-
Supplemental Recommendations to Principle 13			
Board avoids anti-takeover measures or similar devices that may entrench ineffective management or the existing controlling shareholder group	Compliant	The Board avoids anti-takeover measures or similar devices that may entrench ineffective management or the existing controlling shareholder group. Consistent with this policy, the stockholders are given the opportunity to nominate new candidates to be elected as directors, during the ASM. The Notice of ASM states that the Company is not soliciting proxies. Nonetheless, the Notice likewise provides for the process should a stockholder wish to vote by proxy.	-

		Reference: Information Statement [[https://www.filinvestreit.com/sites/default/files/2024-	
		03/filinvest reit corp. 2024 definitive information stateme	
		nt 3.20.24 redacted.pdf]]	
		nt 3.20.24 redacted.pdrj	
2. Company has at least thirty percent (30%)	Compliant	The company's public float as of 31 December 2024 is	-
public float to increase liquidity in the market.		46.68%.	
		Reference:	
		Public Ownership Report as of 31 December 2024	
		[https://edge.pse.com.ph/openDiscViewer.do?edge_no=2918	
		047bf0950ee1ec6e1601ccee8f59]	
0.4.1.7.4.1.40			
Optional: Principle 13	Compliant	The Comment I have to Deletion I hit and the last	
Company has policies and practices to encourage shareholders to engage with the	Compliant	The Company's Investors Relations Unit conducts analysts' briefings coinciding with the release/disclosure of financial	
company beyond the Annual Stockholders'		statements and releases press statements on the performance	
Meeting		and major developments in the Company. It also engages in	
Wiccumg		one-on-one meetings, conference calls, site visits, as	
		requested by investors and analysts.	
		,	
		Reference:	
		[https://www.filinvestreit.com/disclosure/sec-17-c-	
		<u>disclosures</u>]	
2. Company practices secure electronic voting in	Compliant	Voting in absentia was implemented in its 2024 Annual	
absentia at the Annual Shareholders' Meeting.		Shareholders' Meeting as disclosed in its Information	
		Statement	
		Reference: Annex "F" of the Information Statement	
		[[https://www.filinvestreit.com/sites/default/files/2024-	
		03/filinvest reit corp. 2024 definitive information stateme	
		nt_3.20.24_redacted.pdf]]	
		,	
		Duties to Stakeholders	
		tual relations and through voluntary commitments must be respec	ted. Where stakeholders' rights and/or interests are
at stake, stakeholders should have the opportunity to	obtain prompt effe	ective redress for the violation of their rights.	
Recommendation 14.1			
1. Board identifies the company's various	Compliant	The Revised Manual requires the Board to identify the	-
stakeholders and promotes cooperation		Corporation's stakeholders in the community in which it	
		operates or are directly affected by its operations and	

between them and the company in creating wealth, growth and sustainability.		formulate a clear policy of accurate, timely and effective communication with them. References: Part II A of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt revised manual on corporate governance 2022.11. 15.pdf] The Company's approach to sustainability is discussed in detail in its Annual and Sustainability Report. Reference: Page 26-29 of the Annual and Sustainability Report [https://www.filinvestreit.com/sites/default/files/2025-04/filrt_annual_and_sustainability_report_2024.pdf]	
		0-7/1111 unitual_and_sustainaointy_report_202-1.pdf	
Recommendation 14.2			
Board establishes clear policies and programs to provide a mechanism on the fair treatment and protection of stakeholders.	Compliant	The Revised Manual requires the Board to secure its sustained competitiveness in a manner consistent with its fiduciary responsibility, which it shall exercise in the best interest of the Corporation, its shareholders and other stakeholders. Reference: Part III A of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt_revised_manual_on_corporate_governance_2022.11.15.pdf]	
Recommendation 14.3			
Board adopts a transparent framework and process that allow stakeholders to communicate with the company and to obtain redress for the violation of their rights.	Compliant	The Revised Manual provides that it is the duty of the directors to promote shareholder rights, remove impediments to the exercise of shareholders' rights and allow possibilities to seek redress for violation of their rights. Reference: Part VII of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt_revised_manual_on_corporate_governance_2022.11. 15.pdf]	-
Supplement to Recommendation 14.3			

1.	Company establishes an alternative dispute resolution system so that conflicts and differences with key stakeholders is settled in a fair and expeditious manner.	Compliant	The Revised Manual mandates the board to establish and maintain an alternative dispute resolution system in the Corporation that can amicably settle conflicts or differences between the Corporation and its stockholders, and the Corporation and third parties, including the regulatory authorities. Stockholder concerns may also be coursed through the Investor Relations Officer. Reference: Part II A.3 of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt_revised_manual_on_corporate_governance_2022.11.15.pdf]	-
	ditional Recommendations to Principle 14	T		
1.	Company does not seek any exemption from the application of a law, rule or regulation especially when it refers to a corporate governance issue. If an exemption was sought, the company discloses the reason for such action, as well as presents the specific steps being taken to finally comply with the applicable law, rule or regulation.	Compliant	The Company faithfully adheres to the applicable law, rules or regulations in all of its corporate dealings. As embodied in its Revised Manual on Corporate Governance, the Board is responsible for fostering the long-term success of the Corporation and secure its sustained competitiveness in a manner consistent with its fiduciary responsibility, which it shall exercise in the best interest of the Corporation, its shareholders and other stakeholders. The Board shall conduct itself with utmost honesty and integrity in the discharge of its duties, functions and responsibilities. The Board shall likewise provide an independent check on management. As such, it is vitally important that a number of board members be independent from management. Reference: Part III A of the Revised Manual [https://www.filinvestreit.com/sites/default/files/2023-05/filrt_revised_manual_on_corporate_governance_2022.11.15.pdf]	-
2.	Company respects intellectual property rights.	Compliant	The Company registers its intellectual property rights, including trademarks and trade names, with the Intellectual Property Office.	-
			Reference: Page 11 of the 2024 Annual Report (17A)	1

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		[https://www.filinvestreit.com/sites/default/files/2025-	
		04/filrt_17-	
		a annual report as of december 31 2024 4.14.25 0.pdf]	
Ontional Dringing 14			
Optional: Principle 14	Committee	The Comment of the Line of the Comment of the Comme	
Company discloses its policies and practices that address customers' welfare	Compliant	The Company practices stakeholder engagement. Its primary stakeholders are its office, retail and lot tenants. The Company	
that address customers werrare		keeps track of all concerns raised by its stakeholders and	
		employs multiple channels to address these concerns and attain	
		common objectives.	
		common objectives.	
		Reference: Page 35 of the Annual and Sustainability Report	
		[https://www.filinvestreit.com/sites/default/files/2025-	
		04/filrt annual and sustainability report 2024.pdf]	
2. Company discloses its policies and practices	Compliant	The Company has a Supplier Accreditation and Screening	
that address supplier/contractor selection		Process, which is linked to the Code of Conduct of the	
procedures		Company.	
		Reference: Page 36 of the Annual and Sustainability Report [https://www.filinvestreit.com/sites/default/files/2025-	
		04/filrt annual and sustainability report 2024.pdf	
		04/11111 difficial and sustamacinity report 2024.pdr	
Principle 15: A mechanism for employee participati	on should be deve	loped to create a symbiotic environment, realize the company's go	pals and participate in its corporate governance
processes.			Fig. 1.1. 1.1. Fig. 1.1. 1.1. 1.1. 1.1. 1.1. 1.1. 1.1. 1
Recommendation 15.1			
1. Board establishes policies, programs and	Compliant	Training information for the seconded talents from the	-
procedures that encourage employees to		Filinvest Group are indicated in the respective sustainability	
actively participate in the realization of the		reports of FDC and FLI.	
company's goals and in its governance.			
		Reference:	
		Page 35 of the Annual and Sustainability Report	
		[https://www.filinvestreit.com/sites/default/files/2025-	
		04/filrt_annual_and_sustainability_report_2024.pdf]	
Supplement to Recommendation 15.1			
Company has a reward/compensation policy	Compliant	All personnel involved in the management of the company	
that accounts for the performance of the	Joinphunt	and assets are seconded from other entities in the Filinvest	
and other for the performance of the	1		

company beyond short-term financial measures. 2. Company has policies and practices on health, safety and welfare of its employees. 3. Company has policies and practices on training and development of its employees. Compliant are development of its employees. Compliant and development of its employees. Compliant and development of its employees. Compliant and development of its employees. Compliant are development of its employees. Compliant and development of its employees. Compliant and development of its employees. Reference: Page 35 of the Annual and Sustainability Report [https://www.filinvestreit.com/sites/default/files/2025-04/filrt annual and sustainability report 2024.pdf] [https://www.filinvestreit.com/company-policies] Recommendation 15.2 1. Board sets the tone and makes a stand against corrupt practices by adopting an anticorrupt practices by adopting an anticorrupt practices of FLI, and FDC. Seconded employees to the Company undergo an onboarding process
2. Company has policies and practices on health, safety and welfare of its employees. 3. Company has policies and practices on training and development of its employees. Compliant and development of its employees. Reference: Page 35 of the Annual and Sustainability Report [https://www.filinvestreit.com/sites/default/files/2025-04/filrt annual and sustainability report 2024.pdf] [https://www.filinvestreit.com/company-policies] Recommendation 15.2 1. Board sets the tone and makes a stand against corrupt practices by adopting an anti-
Company has policies and practices on health, safety and welfare of its employees. Compliant and development of its employees. Reference: Page 35 of the Annual and Sustainability Report [https://www.filinvestreit.com/sites/default/files/2025-04/filrt annual and sustainability report 2024.pdf] [https://www.filinvestreit.com/company-policies] Recommendation 15.2 1. Board sets the tone and makes a stand against corrupt practices by adopting an anti-
3. Company has policies and practices on training and development of its employees. Compliant The Company's policies and practices on health, safety and welfare of its employees are also disclosed on its website. Reference: Page 35 of the Annual and Sustainability Report [https://www.filinvestreit.com/sites/default/files/2025-04/filrt annual and sustainability report 2024.pdf] [https://www.filinvestreit.com/company-policies] Recommendation 15.2 1. Board sets the tone and makes a stand against corrupt practices by adopting an anti- The Company's Corporate Governance is aligned with the good governance practices of FLI, and FDC. Seconded
and development of its employees. Welfare of its employees are also disclosed on its website. Reference: Page 35 of the Annual and Sustainability Report [https://www.filinvestreit.com/sites/default/files/2025- 04/filrt annual and sustainability report 2024.pdf] [https://www.filinvestreit.com/company-policies] Recommendation 15.2 1. Board sets the tone and makes a stand against corrupt practices by adopting an anti- Compliant The Company's Corporate Governance is aligned with the good governance practices of FLI, and FDC. Seconded
and development of its employees. Welfare of its employees are also disclosed on its website. Reference: Page 35 of the Annual and Sustainability Report [https://www.filinvestreit.com/sites/default/files/2025- 04/filrt annual and sustainability report 2024.pdf] [https://www.filinvestreit.com/company-policies] Recommendation 15.2 1. Board sets the tone and makes a stand against corrupt practices by adopting an anti- Compliant The Company's Corporate Governance is aligned with the good governance practices of FLI, and FDC. Seconded
Reference: Page 35 of the Annual and Sustainability Report [https://www.filinvestreit.com/sites/default/files/2025- 04/filrt_annual_and_sustainability_report_2024.pdf] [https://www.filinvestreit.com/company-policies] Recommendation 15.2 1. Board sets the tone and makes a stand against corrupt practices by adopting an anti- The Company's Corporate Governance is aligned with the good governance practices of FLI, and FDC. Seconded
Page 35 of the Annual and Sustainability Report [https://www.filinvestreit.com/sites/default/files/2025- 04/filrt annual and sustainability report 2024.pdf] [https://www.filinvestreit.com/company-policies] Recommendation 15.2 1. Board sets the tone and makes a stand against corrupt practices by adopting an anti- Compliant The Company's Corporate Governance is aligned with the good governance practices of FLI, and FDC. Seconded
Page 35 of the Annual and Sustainability Report [https://www.filinvestreit.com/sites/default/files/2025- 04/filrt annual and sustainability report 2024.pdf] [https://www.filinvestreit.com/company-policies] Recommendation 15.2 1. Board sets the tone and makes a stand against corrupt practices by adopting an anti- Compliant The Company's Corporate Governance is aligned with the good governance practices of FLI, and FDC. Seconded
Inttps://www.filinvestreit.com/sites/default/files/2025- O4/filrt annual and sustainability report 2024.pdf] Inttps://www.filinvestreit.com/company-policies] Recommendation 15.2 Board sets the tone and makes a stand against corrupt practices by adopting an anti- The Company's Corporate Governance is aligned with the good governance practices of FLI, and FDC. Seconded
D4/filrt annual and sustainability report 2024.pdf [https://www.filinvestreit.com/company-policies] Recommendation 15.2 The Company's Corporate Governance is aligned with the corrupt practices by adopting an anti- Compliant Good governance practices of FLI, and FDC. Seconded Compliant Compliant
Recommendation 15.2 1. Board sets the tone and makes a stand against corrupt practices by adopting an anti- The Company's Corporate Governance is aligned with the good governance practices of FLI, and FDC. Seconded
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corrupt practices by adopting an anti- good governance practices of FLI, and FDC. Seconded
Conduct. that covers the Code of Business Conduct, Employee
Manual, as well as emergent regulatory requirements.
Reference:
Page 35 of the Annual and Sustainability Report
[https://www.filinvestreit.com/sites/default/files/2025-
04/filrt annual and sustainability report 2024.pdf]
2. Board disseminates the policy and program to Compliant The Company's Corporate Governance is aligned with the -
employees across the organization through good governance practices of FLI, and FDC. Seconded
trainings to embed them in the company's employees to the Company undergo an onboarding process
culture. that covers the Code of Business Conduct, Employee
Manual, as well as emergent regulatory requirements.
Anti-corruption policies are incorporated in the Sponsor's
(i.e. FLI) Code of Business Conduct ad Ethics as well as
FLI's Employee Manual. Any breaches are investigated and
due process is provided to the concerned individual.
Reference:

		Page 35 of the Annual and Sustainability Report [https://www.filinvestreit.com/sites/default/files/2025- 04/filrt annual and sustainability report 2024.pdf]		
Supplement to Recommendation 15.2				
Company has clear and stringent policies and procedures on curbing and penalizing employee involvement in offering, paying and receiving bribes.	Compliant	The Company's Corporate Governance is aligned with the good governance practices of FLI, and FDC. Seconded employees to the Company undergo an onboarding process that covers the Code of Business Conduct, Employee Manual, as well as emergent regulatory requirements. Anti-corruption policies are incorporated in the FLI's Code of Business Conduct ad Ethics as well as FLI's Employee Manual. Any breaches are investigated and due process is provided to the concerned individual. Reference: Page 35 of the Annual and Sustainability Report [https://www.filinvestreit.com/sites/default/files/2025-04/filrt annual and sustainability report 2024.pdf]		
Recommendation 15.3				
Board establishes a suitable framework for whistleblowing that allows employees to freely communicate their concerns about illegal or unethical practices, without fear of retaliation	Compliant	The Company's policy on whistle-blowing may be accessed at https://www.filinvestreit.com/company-policies Any illegal or unethical behavior may be reported to the	-	
2. Board establishes a suitable framework for whistleblowing that allows employees to have direct access to an independent member of the Board or a unit created to handle whistleblowing concerns.	Compliant	Company's Human Resources Department.	-	
3. Board supervises and ensures the enforcement of the whistleblowing framework.	Compliant			

Principle 16: The company should be socially responsible in all its dealings with the communities where it operates. It should ensure that its interactions serve its environment and stakeholders in a positive and progressive manner that is fully supportive of its comprehensive and balanced development.

Recommendation 16.1

Company recognizes and places importance on the interdependence between business and society, and promotes a mutually beneficial relationship that allows the company to grow its business, while contributing to the advancement of the society where it operates. Outineds Principle 16	Compliant	The Company's corporate social responsibility activities are discussed in further detail in the Annual Report (17A) and the Annual and Sustainability Report. References: Page 79 of the 2024 Annual Report (17A) [https://www.filinvestreit.com/sites/default/files/2025-04/filrt 17-a annual report as of december 31 2024 4.14.25 0.pdf] Page 38 of the Annual and Sustainability Report [https://www.filinvestreit.com/sites/default/files/2025-04/filrt_annual_and_sustainability_report_2024.pdf]	-
Optional: Principle 16 1. Company ensures that its value chain is environmentally friendly or is consistent with promoting sustainable development	Compliant	The Company's approach to sustainability is discussed in detail in the Annual Report (17A) and the 2024 Annual and Sustainability Report. References: Pages 80-83 of the 2024 Annual Report (17A) [https://www.filinvestreit.com/sites/default/files/2025-04/filrt_17-a_annual_report_as_of_december_31_2024_4.14.25_0.pdf] Pages 41-49 of the Annual and Sustainability Report [https://www.filinvestreit.com/sites/default/files/2025-04/filrt_annual_and_sustainability_report_2024.pdf]	
Company exerts effort to interact positively with the communities in which it operates	Compliant	The Company's efforts to interact positively with the communities in which it operates are discussed in detail in the Annual Report (17A) and the 2024 Annual and Sustainability Report. References: Pages 83-85 of the 2024 Annual Report (17A)	-

FILINVEST REIT CORP.

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Pa [ht	ttps://www.filinvestreit.com/sites/default/files/2025- /filrt_17- annual report as of december 31 2024 4.14.25 0.pdf] rges 50-55 of the Annual and Sustainability Report ttps://www.filinvestreit.com/sites/default/files/2025- /filrt_annual_and_sustainability_report_2024.pdf]	
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Pursuant to the requirement of the Securities and Exchange Commission, this Integrated Annual Corporate Governance Report is signed on behalf of the registrant by the undersigned, thereunto duly authorized, in the City of Mandaluyong on 29 MAY 2025					
Amma	96n	-		//	
Chairman of the Board		MARICEL BRION-LIRIO President and Chief Executive Officer			
Mollun;		Mohund		und	
VAL ANTONIO B. SUAREZ Lead Independent Director		VIRGINIA T. OBCENA Independent Director			
Jammy			k Wast		
RAMON PANCRATIO D. DIZON Independent Director		KATRINA O. CLEMENTE-LUA Corporate Secretary			
CANDOCULED AND CAND	yony at a constant	MAY	29 20 25		
SUBSCRIBED AND SWORN to before me this in Mandaluyong City, affiants exhibiting to me their competent evidence of identities, as follows:					
NAME	GOVERNMENT-ISSUE	D I.D.	DATE AN	D PLACE OF ISSUE	
Joseph M. Yap					
Maricel Brion-Lirio					
Val Antonio B. Suarez					
Virginia T. Obcena					

10.5

Doc. No.: 2; Page No.: 2; Book No.: 2 Series of 2025.

Ramon Pancratio D. Dizon

Katrina O. Clemente-Lua

JOVEN G. SEVILLANO

NOTARY PUBLIC FOR CITY OF MANDALUYONG

COMMISSION NO. 0285-25 VALID UNTIL DECEMBER 31, 2026

ROLL NO. 53970 (53)

IBP LIFETIME NO. 011302; 12-28-12; RIZAL

PTR NO. 5708102; 1-2-25; MANDALUYONG

MCLE EXEMPTION NO. VIII-ACADOO4023 14 APRIL 2028

UG 03 CITYLAND SHAW TOWER SHAW BOULEVARD, MANDALUYONG CITY

FILINVEST REIT CORP.

Integrated Annual Corporate Governance Report for 2024
Page 66 of 66

Pursuant to the requirement of the Securities and Exchange Commission, this Integrated Annual Corporate Governance Report is signed on behalf of the registrant by the undersigned, thereunto duly authorized, in the City of Mandaluyong on

MARIA VICTORIA M. REYES-BELTRAN

Compliance Officer

SUBSCRIBED AND SWORN to before me this AY 2 0/2025, in Mandaluyong City, Metro Manila, Philippines, affiant exhibiting to me her Philippine Passport No. , as competent evidence of her identity, bearing her photograph and signature, issued by the Department of Foreign Affairs - Manila and valid until

Doc. No. 7; Page No. 7; Book No. 4; Series of 2025.

JOVEN G. SEVILLANO

NOTARY PUBLIC FOR CITY OF MANDALUYONG COMMISSION NO. 0285-25 VALID UNTIL DECEMBER 31, 2026 ROLL NO. 53970(57)

IBP LIFETIME NO. 011302; 12-28-12; RIZAL PTR NO. 5708102; 1-2-25; MANDALUYONG MCLE EXEMPTION NO. VIII-ACADOO4023 14 APRIL 2028 UG 03 CITYLAND SHAW TOWER SHAW BOULEVARD, MANDALUYONG CITY